AD-A237 550



A STUDY TO DETERMINE

THE FEASIBILITY OF ESTABLISHING
A SAME-DAY SURGERY PROGRAM
AT GENERAL LEONARD WOOD ARMY COMMUNITY HOSPITAL,
FORT LEONARD WOOD, MISSOURI

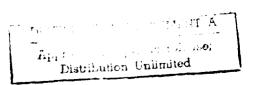
A Graduate Management Project
Submitted to the Faculty of
Baylor University
In Partial Fulfillment of the
Requirements for the Degree

of

Master of Health Administration

by

Captain James F. Mason, MSC
May 1989





SECURITY CLASSIFICATIO . JE THIS PAGE Form Approved REPORT DOCUMENTATION PAGE OMB No. 0704-0188 1a. REPORT SECURITY LLASSIFICATION 1b. RESTRICTIVE MARKINGS N/A N/A 3. DISTRIBUTION/AVAILABILITY OF REPORT 2a. SECURITY CLASSIFICATION AUTHORITY N/A. UNCLASSIFIED/UNLIMITED 2b DECLASSIFICATION/DOWNGRADING SCHEDULE N/A 5. MONITORING ORGANIZATION REPORT NUMBER(S) 4. PERFORMING ORGANIZATION REPORT NUMBER(S) 6a. NAME OF PERFORIZING ORGANIZATION 7a. NAME OF MONITORING ORGANIZATION 6b. OFFICE SYMBOL (If applicable) General Leonard Wood Army US Army-Baylor University Graduate Program Community Hospital in Health Care Administration. 6c. ADDRESS (City, State, and ZIP Code) 7b. ADDRESS (City, State, and ZIP Code) AHS Fort Leonard Wood, MO 65473-5700 San Antonio, TX 78234-6100 9. PROCUREMENT INSTRUMENT IDENTIFICATION NUMBER 83. NAME OF FUNDING/SPONSORING 8b. OFFICE SYMBOL (if applicable) **ORGANIZATION** 10. SOURCE OF FUNDING NUMBERS 8c. ADDRESS (City, State, and ZIP Code) PROGRAM ELEMENT NO. PROJECT TASK NO. WORK UNIT ACCESSION NO. NO. 11. TITLE (Include Security Classification) A STUDY TO DETERMINE THE FEASIBILITY OF ESTABLISHING A SAME-DAY SURGERY PROGRAM AT GENERAL LEONARD WOOD ARMY COMMUNITY HOSPITAL, FORT LEONARD WOOD, MISSOURI. 12. PERSONAL AUTHOR(S) Mason, James Fenwick 14. DATE OF REPORT (Year, Month, Day) 15. PAGE COUNT 13a, TYPE OF REPORT 13b. TIME COVERED FROM 7-88 TO 7-89 89-05-23 132 Final 16. SUPPLEMENTARY NOTATION 17. COSATI CODES 18. SUBJECT TERMS (Continue on reverse if necessary and identify by block number) FIELD GROUP SUB-GROUP 19. ABSTRACT (Continue on reverse if necessary and identify by block number)

A study was conducted to determine the feasibility of establishing a same-day surgery program at General Leonard Wood Army Community Hospital (GLWACH). Following a literature review, personnel at the OTSG and HSC were contacted and information gathered from them concerning the establishment and operation of a same-day surgery program. Other Army facilities possessing same-day surgery programs were contacted to determine concepts for establishing a program. Additionally, difficulties experienced by existing same-day surgery programs were ascertained. A demand forecast, utilizing the exponential smoothing method, was completed which indicated that the current and the projected surgical volume at GLWACH are sufficient to justify the establishment of a same-day surgery unit. The assessment of potential same-day surgery candidates' attraction to the same-day surgery concept was accomplished. When solicited for comments regarding their willingness to convert types of operative procedures currently done as inpatient cases to same-day surgery cases, the surgeons almost unanimously said they would be willing. A brief analysis was conducted of 21. ABSTRACT SECURITY CLASSIFICATION 20. DISTRIBUTION/AVAILABILITY OF ABSTRACT ☐ UNCLASSIFIED/UNLIMITED ☐ SAME AS RPT. ☐ DTIC USERS N/A

22a. NAME OF RESPONSIBLE INDIVIDUAL

22b. TELEPHONE (Include Area Code) | 22c. OFFICE SYMBOL

(314) 368-9136

the funding implication of the implementation of a same-day surgery program under the present resource allocation system, MCCUs. Lastly, an analysis of the funding implications of a same-day surgery program on the top 30 surgical procedures performed at GLWACH under the forthcoming DOD DRG-based resource allocation system was performed.

Based upon conclusions, GLWACH should plan for the implementation of a same-day surgery program. The implementation of such a program appears feasible. In fact, not only does a same-day surgery program appear feasible, it seems that it will become a necessity in light of the forthcoming environment of fiscal restraint. A same-day surgery program will, as demonstrated in this study, conserve resources—resources which will need to be efficiently managed under the DRG-based resource allocation system.

A Note to the Reader

There is a discrepancy in the paper that requires further explanation:

Pages 31-35 and 92-93 (Appendix E) are in dot matrix print. When I attempted to print these pages in the letter quality mode, the subscript and superscript letters required in the forecasting formulas were deleted. I cannot explain why. Therefore, I chose to include the affected pages in the dot matrix print to allow for a clear understanding of the com, ments of the formulas.

JAMES F. MASON

Captain, Medical Service Corps

Administrative Resident

Ac west	sion for	·/
	QPAN)	A
DTIC	f s.b	O
Device	^{ಅಭಾಷ} ಕರೆ	<u>.</u> ;
Justin	r.Loatios	<u> </u>
i	-	
87		
Mistr	teatlon,	(
AVAL	laulilt	Codem
	Avail a	nd/or
Dist	Spec1	a l
I - H!		
1,7		
	: 1	



DEPARTMENT OF THE ARMY

HEADQUARTERS, USA MEDICAL DEPARTMENT ACTIVITY FORT LEONARD WOOD, MISSOURI 65473-5700



REPLY TO ATTENTION OF

HSXP-MD (340a)

23 May 1989

MEMORANDUM THRU: CLL H. Michael Case, Deputy Commander for Administration Preceptor, General Leonard Wood Army Community Hospital, Fort Leonard Wood, MO 65473-5700

FOR: Residency Committee, U.S. Army-Baylor University Graduate Program in Health Care Administration (HSHA-IHC), Academy of Health Sciences, U.S. Army, Fort Sam Houston, Texas 78234-6100

SUBJECT: Graduate Management Project

In accordance with the instructions contained in the Administrative Residency Manual, subject project is submitted by Captain James F. Mason, Administrative Resident, General Leonard Wood Army Community Hospital.

Encl

JAMES F. MASON

Captain, Medical Service Corps

Administrative Resident

Romes 3 Maso

ACKNOWLEDGEMENTS

As I have come to appreciate, the completion a Graduate Management Project is dependent upon the efforts and support of many people. I would like to take this opportunity to recognize and thank all those who assisted me with this project.

First and foremost, I would like to thank my wife, Roxanne, for her continual support over these past two years. Not only did she endure the process, she made it more bearable for me as well. It was my wife who unselfishly gave me the time I needed to devote to my studies during both phases of the program.

I want to thank my young son, Clay, for his understanding during this endeavor. His never ending energy, smile, and joy of life were a source of renewal for me at the times I needed it most.

I especially want to thank the faculty of the US

Army-Baylor University Graduate Program in Health Care

Administration. I had not realized how much I had learned

during the didactic phase of the program until I began my

residency. It was during my rotations in both the Army

facility and the private sector hospitals that I realized how

well prepared I was for a future in health care

administration. I am indebted to the faculty for their

sharing of knowledge, guidance, and support in all endeavors.

A special thanks to Colonel H. Michael Case, MSC, Deputy Commander for Administration. I am deeply grateful for his guidance, support, and encouragement throughout this project and the residency as a whole. As my preceptor, his open sharing of knowledge and experience have invaluably benefited me as both an officer and an administrator.

I am grateful to the many members of the General Leonard Wood Army Community Hospital staff for their assistance with this and the many other projects completed during the residency. Further, I want to thank the staff for freely sharing their insight into and experience in all facets of health care delivery.

A heartfelt thanks to the staff of the Patient

Administration Systems and Biostatistics Activity. Without
their support, this paper might still be in the cognitive
stage.

Last, but certainly not least, a special thanks to Mrs. Barbara Jones, my editor. I am deeply grateful for her continual support and helpful advice.

TABLE OF CONTENTS

ACKNO	DWLEDGEMENTS i
LIST	OF TABLES
Chapt	er
I.	INTRODUCTION
	Conditions Which Prompted the Study
II.	DISCUSSION
	Input from Health Services Command and the Office of the Surgeon General
III.	Departures From the GMPP 49 CONCLUSIONS AND RECOMMENDATIONS 58
111.	Conclusions

APPENDIX

	A.	DEFINITIONS 57
	В.	SUGGESTED PROCEDURES FOR SAME-DAY SURGERY FROM THE NINTH REVISION OF THE INTERNATIONAL CLASSIFICATION OF DISEASE, CLINICAL MODIFICATION (ICD-9-CM), VOLUME 3
	С.	OFFICE OF THE SURGEON GENERAL POLICY LETTER REGARDING SAME-DAY SURGERY
	D.	SUGGESTED SAME-DAY SURGERIES BY QUARTER JANUARY 1986 TO DECEMBER 1988
	Ε.	CHOOSING THE FIRST FORECAST AND ALPHA LEVEL 91
	F.	STRUCTURED SURVEY FOR SOLICITING STAFF OPINIONS REGARDING SAME-DAY SURGERY 94
	G.	RESPONSES TO SURVEY SOLICITING STAFF OPINIONS REGARDING SAME-DAY SURGERY
	н.	TOP 30 SUGGESTED SAME-DAY SURGERIES BY HIGHEST FREQUENCY, FISCAL YEAR 1988 100
	Ι.	DRG THRESHHOLDS 102
	J.	DRGs FOR THE TOP 30 SUGGESTED SAME-DAY SURGERIES, FISCAL YEAR 1988
	Κ.	LENGTH OF STAY FOR SUGGESTED SAME-DAY SURGERIES, FISCAL YEAR 1988
	L.	DECISION MATRIX 126
віві	LIOGI	RAPHY 128

LIST OF TABLES

~		•		
	$\overline{}$	\mathbf{r}	- 1	
1	\mathbf{a}	u	_	

1.	Concepts and DifficultiesOther Same-day Surgery Programs	27
2.	Suggested Same-day SurgeriesJanuary 1986 to December 1988	31
Э.	Naive Forecasting Model	32
4.	Exponential Smoothing	34
5.	Top 30 Suggested Procedures—Funding	47

I. INTRODUCTION

Health care prices in the 1980s have risen at a rate not unlike that of energy prices in the 1970s. Consequently, there has been a growing public alarm over the increase in health care costs ("Americans Say" 1986, 46). Concern for the continued rise in health care costs by the government, the health care industry, and the consumer has brought about various cost containment measures in recent years. Economy in health care is becoming ever more crucial as rates continue to increase and costs soar (Schneck 1984, 250).

Outpatient care is seen as a means of containing health care expenditures. The impetus to the outpatient setting is driven by employers and third-party payers who seek to eliminate reimbursement of expensive inpatient hospital bed days. Ambulatory care is a large portion of the health care industry in the United States and the most common contact people have with the health care system. Outpatient visits rose 8.3% through the third quarter of 1986 -- more than twice the 4.1% growth during the same period in 1985 (Nathanson 1988a, 593).

Ambulatory, or same-day, surgery is a rapidly growing segment of the outpatient care market (Nathanson 1988a, 593). The proportion of surgical procedures rendered on an outpatient basis in United States hospitals has risen

steadily. In 1980, 16.7% of all surgical procedures in hospitals were performed on an outpatient basis. By 1985, 34.5% of all surgical procedures in hospitals were performed on an outpatient basis (Burns 1987, 710). Same-day surgery made up 40% of all surgeries in 1986, and the projection for 1990 is that same-day surgery will constitute anywhere from 40% to 60% of all surgery performed in the United States (Nathanson 1988a, 592).

Ambulatory surgery has become a fully accepted modality for delivery of selected procedures (that meet predetermined criteria) of surgical care. Both the public and the medical profession are convinced that selected surgical procedures can and should be delivered out-of-hospital (Davis 1987a, 893).

Conditions Which Prompted the Study

There are three primary conditions which prompted the initiation of this study: (1) personal interest in the same-day surgery modality, (2) command interest in the modality, and (3) Army policy with regard to same-day surgery.

This writer was impressed, during the didactic phase of the United States Army-Baylor University Graduate Program in Health Care Administration, with the amount of literature available on the topic of same-day surgery. Upon review of the literature, the writer developed an interest in this modality as a viable cost-containment measure. Having gained an appreciation for the judicious use of resources over the course of his career as a logisitician and resource manager,

extensive utilization of same-day surgery in both the private and the military health care system seemed only prudent.

Therefore, it was hoped, that the same-day surgery modality could be discussed with the surgical and the nursing staff during the residency year rotations within the respective departments as a matter of personal interest. However, when solicited for potential research project topics, the Deputy Commander for Administration of General Leonard Wood Army Community Hospital (GLWACH), the Army hospital designated as the writer's residency site, presented a project on the topic of same-day surgery. The writer was thus afforded the opportunity to research a topic in which he had already developed a keen interest. Additionally, the prospect of studying an area of health care in which he had no prior experience was exciting because of the potential for gaining an appreciation for health care outside the purely administrative realm. Interfacing directly with clinical staff in a educational endeavor, and thereby greatly expand the writer's health care experience, was viewed as another benefit of this study.

The research problem, a determination of the feasibility of establishing a same-day surgery program at GLWACH, was presented by the chief nurse of the facility. The awareness of shrinking budgets in light of the impending initiation of a vastly different resource allocation system, one based on diagnosis-related groups (DRGs), had generated concern for the

facility's ability to compete for resources in the years to come. The recognition by the hospital leadership of the potential for a same-day surgery program to increase the efficiency of the organization was a primary impetus for the initiation of the research question.

Finally, from a more global perspective, the military health care delivery system, similar to that of the private sector, has been plagued with escalating costs in recent years (Brown 1987, 58). Consequently, Congress and the military health care leadership have remained cognizant of strategies initiated in the private sector to combat rising costs while providing quality patient care. As a result of the proliferation of same-day surgery in the private health care sector, with its professed effectiveness as a cost-containment strategy in addition to being an efficacious surgical modality, current Army policy directs the implementation of same-day surgery programs in Army medical treatment facilities (MTFs) where feasible. More specifically, Army policy is to encourage maximum use of same-day surgery in MTFs where it is cost-effective to do so (United States [US], Dept. of the Army [DA], Ofc. of the Adj. Gen. 1986). Given current Army policy with regard to the use of same-day surgery in the MTF, coupled with command interest in this modality at GLWACH, the feasibility of establishing a same-day surgery program at GLWACH will be examined.

Statement of the Problem

The problem is to determine the feasibility of establishing a same-day surgery program at General Leonard Wood Army Community Hospital, Ft. Leonard Wood, Missouri.

Objectives

The objectives of this project will be to:

- 1. Conduct a literature review to assess current and projected importance of same-day surgery in the delivery of modern health care.
- 2. Contact the Office of the Surgeon General (OTSG) and Health Services Command (HSC) for information pertaining to establishment and operation of same-day surgery units within the Army Medical Department (AMEDD).
- 3. Contact other Army facilities with existing same-day surgery units to determine concepts for establishing a same-day surgery unit.
- 4. Identify and assess the implications of common difficulties which have been encountered in the establishment of a same-day surgery program.
- 5. Determine whether the current and the projected surgical volume at GLWACH would be sufficient to justify the establishment of a same-day surgery unit.
- 6. Determine how many cases currently performed on inpatients could be expected to become same-day surgery cases if a new, convenient unit became available.
 - Assess if potential same-day surgery candidates will

be attracted to the same-day surgery concept.

- 8. Ascertain the surgeons' willingness to convert types of operative procedures currently done on inpatients to same-day surgery cases.
- 9. Determine the financial/funding implications of the same-day surgery program on a selected, frequently performed procedure under the present resource allocation system, medical care composite units (MCCUs).
- 10. Determine the financial/funding implications of the same-day surgery program on the top 30 (in terms of frequency) surgical procedures performed under the forthcoming Department of Defense (DOD) DRG-based resource allocation system.

 (Note: the writer intends to demonstrate the divergence of the two resource allocation systems in the accomplishment of objective 9 and objective 10, while maintaining the emphasis of the project on the DRG-based resource allocation system.)
 - Reach conclusions and make recommendations.

Criteria

The applicable criteria for this research will include the following:

- Potential same-day surgery candidates must be willing to have appropriate procedures performed in the same-day surgery scenario.
- 2. The surgical staff, to include anesthesia, of the MTF must be willing to perform selected procedures on a same-day surgery basis.

- 3. The demand for appropriate surgical procedures must be greater than or equal to the capability to provide them on a timely basis.
- 4. More than half of the same-day surgery procedures selected for study must demonstrate a positive financial/funding implication under the forthcoming DOD DRG-based resource allocation system.

Assumptions

For the purpose of this study, it will be assumed that:

- 1. Staffing levels of those departments that participate in or support (e.g., surgeons from the Department of Surgery, nursing personnel from the Department of Nursing, anesthesia personnel, etc.) the same-day surgery program will remain constant.
- 2. Funding levels/resources will remain constant for the period of study.
- 3. Sufficient reliable data exists to complete the project.
- 4. Surrogate measures can be devised/used to compensate for incomplete or inaccurate data without compromising the validity of the study.

Limitations

This study will be constrained by the following factors:

1. The same-day surgery program must be capable of being operated within current staffing constraints.

- 2. The research period will cover a one-year time frame.
- 3. Neither the start-up costs nor the costs of renovating an existing surgical suite for use as a same-day surgery unit will be addressed.

Literature Review

Same-day Surgery: A Historical Perspective

The history of same-day, or ambulatory, surgery can be traced as far back as 3000 BC to procedures performed in ancient Egypt (Schneck 1984, 248). Prior to the advent of general anesthesia and modern hospital construction, most patients with financial means who had surgery recuperated at home. It was the indigent population and the soldiers who suffered the fate of hospital care. In time, and with increased technology, patients and physicians realized that the surgical results were superior and the care better when patients were treated in a hospital. The accepted procedure then became surgery and recuperation in a hospital setting. Indeed, most of the improvements in the quality of surgical care this century have been due to the fact that most major operations have been done in hospitals. Health insurance financing further solidified this pattern of care by paying only for procedures performed in the acute care setting. (Detmer and Buchanan-Davidson 1982, 685).

As early as 1909, the results of a 10-year follow-up study involving 8,988 pediatric cases from the Royal Glasgow

Hospital for Children deemed ambulatory surgery as safe as inpatient care for the same procedures. During the next 30 years, however, outpatient surgery aroused little interest, partly because efforts were directed toward newer anesthesia Additionally, during this time period, same-day techniques. surgery fell into disfavor among many surgeons in the United States because of poor anesthesia agents, corpern about the quality of care, and nonacceptance by health care insurance carriers (Schneck 1984, 249). It took the exigencies of World War II to turn the attention of the surgical world to the study of wound healing and to introduce the concept of early ambulation. It seems a relatively short step from there to ambulatory surgery for procedures more complex than those appropriate for office settings yet not requiring extended postoperative monitoring and the special care only hospitals can provide. Still, the concept took many years to gain acceptance (Yankauer 1983, 1359). When early ambulation following surgery was popularized in the mid-1950s, especially for herniorrhaphy, interest in the concept of outpatient surgery was revived (Schneck 1984, 249).

Same-day Surgery: The Modern Era

The modern era of same-day surgery began in this country in the 1960s. An early program opened in 1961 at Butterworth Hospital in Grand Rapids, Michigan, followed the next year by the opening of a similar unit at the University of California at Los Angeles. These events turned out to be the stimulus to

the development of ambulatory surgery programs in the 1970s. The initiators of the later programs were responding, in the name of the private sector, to many urgent appeals from government, labor, industry, and the health care profession to streamline the delivery of medical care and to reduce its cost (Davis 1987b, 672).

Each year, more than 20 million surgical operations are performed in the United States (Davis 1987b, 671). According to industry observers, 50% of all surgeries performed in the nation could be done without hospitalization (Henderson 1987, 148). In fact, in 1985 alone, it was estimated that 600 million patient days could be saved in the United States by maximizing the potential of same-day surgery ("Maximizing Outpatient" 1985, 61). Another study reported a 25% reduction in hospital charges and a savings of about two bed days per patient using same-day surgery. Coordination is the major challenge to establishing this routine (Detmer and Buchanan-Davidson 1982, 694).

The trend toward same-day surgery grows stronger every year as advancing technology allows more procedures to be performed safely in this modality. For example, lasers and faster-acting anesthetics have increased the number of surgical procedures which can be appropriately performed on an outpatient basis (Nathanson 1988a, 593). The shift of surgery from inpatient status to same-day procedures has had significant results, including a rise in outpatient surgery of

77% between 1979 and 1983 alone (Shannon 1985, 54).

In 1980, the Board of Regents of the American College of Surgeons released a policy statement on same-day surgery. The members of the board listed the benefits of outpatient surgery as greater accessibility, scheduling convenience for both physician and patient, and reduction of patient anxiety and cost (Detmer and Buchanan-Davidson 1982, 697). Same-day surgery has become widely accepted in recent years and is now viewed as a safe and effective medical practice (US, DA, HSC 1986. 1).

The shift of surgical procedures to the same-day modality is driven by a combination of economic interest and benefit to patient care. More specifically, the <u>advantages</u> of same-day surgery include:

- 1. Patient's lifestyle is only minimally changed. This method of care interferes only slightly with the lifestyle to which the patient is accustomed. Patients of all ages enjoy and appreciate being able to avoid hospital routines, rules, and restrictions (Davis 1987b, 672).
- 2. Patient receives more individual attention. Both the concept of same-day surgery and the facility in which it is provided are designed specifically for this type of patient. Consequently, the patient is aware of, is comforted by, and appreciates more personal attention (Davis 1987b, 673).
- 3. <u>Patient armiety is lessened</u>. Patients are spared the emotional stress of hospitalization (Detmer and

Buchanan-Davidson 1982, 697). Additionally, not being mixed with other acutely ill patients has an encouraging and salutary effect on ambulatory patients (Davis 1987b, 673).

- 4. Costs are reduced. Patients are well aware that they, and their insurance carrier, are being subjected to lower charges because the same-day surgery modality, to include lack of hospital stay, experiences lower costs (Davis 1987b, 673).
- 5. Less risk of nosocomial infection is present. Many patients are currently aware of the possibility of acquiring an infection if they are admitted to the hospital; they are grateful for the opportunity to avoid even this low risk. In fact, many same-day surgery programs report zero incidence of infection, a dramatic improvement from inpatient infection ranges of 5% to 25% ("Maximizing Outpatient" 1985, 61).
- 6. Disability is decreased with earlier return to work. Workers associate their return home the same day with the perception that they have not had an operative procedure of major magnitude. Consequently, they ambulate better, resume normal activity almost immediately, and return to their work sooner than would an identical group of patients having the same surgical procedure in an acute hospital setting (Davis 1987b, 673).

Conversely, according to Davis (1987b, 674), the disadvantages of same-day surgery include:

1. Patients may not adhere to preoperative instructions.

Prior to entering the facility the morning of the operation,

the patient is often away from all health care control and assistance. Consequently, it is extremely important that the patient understand the preoperative orders and the need to rigidly adhere to them. This does not always take place.

- 2. Patients may not have transportation to and from the unit. In certain groups of people, particularly the aged and those in the lowest economic groups, transportation becomes a serious problem. Consequently, hospital admission in lieu of ambulatory care may be required for this reason alone.
- Patients may have no competent assistance at home. Patients living alone are sometimes unable to have help available when they return home. At times, this problem may be insurmountable and hospital admission is required. This consideration is of particular importance to the military environment.
- 4. Patients may be troubled by the absence of immediately available supportive and resuscitative capabilities. The patient may be concerned that there is less resuscitative support in some same-day surgery units than in other areas of the hospital, should it be needed.

Given the many advantages and disadvantages of this surgical modality, the prime mover in the civilian sector for establishing a same-day unit is its economic benefits.

Although hospital-based ambulatory surgery (an autonomous or integrated program) was conceptualized in the early 1900s, it was not until the advent of Medicare and Medicaid and the

exponential increase in health care costs that a marked increase in demand for and utilization of same-day surgery arose. Federal and local insistance on cutting unnecessary costs and lengthy hospital stays has provided the economic incentive to increase the usage of private sector hospital-based same-day surgery facilities (Lenneville and Steinbruckner 1982, 963). Same-day surgery, for many patients, can alleviate many costs and streamline a significant part of the health care system (Schneck 1984, 250). Recent surveys have shown that same-day surgery is one of the health care cost-containment strategies most frequently pursued by American business (Lagoe and Milliren 1986, 150).

In summary, one of the great accomplishments of modern medicine has been the transformation of surgery from a dangerous form of care to one with acceptable risks. Despite gains in the quality of inpatient care, recent research suggests that the growth in same-day surgery has benefited patients by removing their care from the inpatient setting. According to one source, it is very likely that same-day surgery will continue to grow in importance. Insurers and patients will increasingly demand outpatient procedures, and surgeons will seek out facilities that have well-developed same-day surgery programs. Finally, the federal government and private industry are determined to control health care costs in a proactive way. In addition, there is a clear decline in physician autonomy in the United States health care

system, permitting changes in health care delivery to take place without strong physician support. Thus, health maintenance organizations, preferred provider organizations, and third party administrators can move aggressively to shorten hospital stays and substitute same—day for inpatient surgery even if this is not desired by the responsible physicians. Various technological, social, economic, and regulatory forces have combined to place more of the surgical workload in the outpatient setting; this trend will continue. Hospitals can ignore this development only at their peril ("Outpatient Surgery" 1987, 97)

DRGs: A History in the Private Sector

A second means of containing health care costs, enacted in 1983 at the national level in the private sector, is Medicare's change in its method of paying hospitals from a cost based, retrospective reimbursement system to a prospective payment system. This switch to DRGs gave hospitals a financial incentive to contain rising health care costs (Hsia, Krushat, and Fagan 1988, 352).

The DRG system was developed at Yale University in the 1970s ("Missouri Hospital" 1988). This case mix methodology, developed by academicians, was first implemented at the state level in response to New Jersey's health care financial crisis. Leaders in the state government were ready to try a new solution. The New Jersey State Department of Health sought to experiment with the new reimbursement method, which

was based on payment by the case rather than on hospital days. Beginning in 1980, the state began setting hospital rates for all payers, factoring in the cost of uncompensated care. The state had assumed a role at the center of the hospital system. It is interesting to note that, in 1970, New Jersey hospitals were autonomous institutions. A decade later the state had come to dominate hospitals in the Garden State, setting rates, regulating the pace of development and impinging on the practice of medicine. Prospective payment based on DRG measures was at the heart of this growing state role (Morone and Dunham 1984, 78).

The political evolution of DRGs in New Jersey involved many actors in many political arenas, with one of the least obvious—the federal government—being the most crucial. Without the federal government, specifically the Health Care Financing Administration (HCFA), it is unlikely that a DRG system would have evolved in New Jersey. The HCFA grants paid for the staff that designed the program. Furthermore, the HCFA repeatedly provided a convenient cover for the implementers in New Jersey. When hospitals balked at the rapid implementation, the timetable was blamed on Washington bureaucrats (Morone and Dunham 1984, 84).

In retrospect, one can now discern that the HCFA's interest in New Jersey was in developing a cost-control experiment at the state level. The significance of the experiment became clear in the fall of 1982 when Congress gave

the HCFA three months to propose a solution to rising Medicare costs. The HCFA, reviewing a thin list of alternatives, returned with the New Jersey experiment. In October 1983, Medicare began setting its rates using the DRG system (Morone and Dunham 1984, 85).

Recognizing that hospitals would need time to adjust to the system, Congress set up regional urban and rural DRG rates, adjusted for wage variations. Additionally, the system was designed to be phased in over four years. At first, only 25% of the payment for each Medicare payment was to be based upon a DRG rate, the rest to be made up of cost-per-case amount specific to the hospital. Each year, the DRG perecentage was to increase until, in the fourth year, the entire payment was to be based upon a national urban or rural rate (Patterson 1983, 642).

This new form of hospital reimbursement, DRGs, was designed to change the financial incentives facing hospitals. Under traditional payment schemes, the more a hospital did to a patient, the more money it received. Under DRGs, a price is set prospectively for each type of case or illness. All diagnoses for which patients are hospitalized were originally divided into 467 categories (now approximately 473) having similar clinical characteristics (e.g., diagnosis, age, treatment), each with a fixed price set by computing what similar types of hospitals had been charging for similar cases. Each DRG was expected to reflect groups of patients

who consumed similar products or services and, consequently, incurred similar costs. Revenue would not vary with what the hospital did. If a hospital could provide its product for less than the established DRG price, it could pocket the savings. If it cost more, the facility bore the burden. That notorious extra test would now cost the hospital money (Morone and Dunham 1984, 81).

Health care administrators recognized quickly that "the rewards would go to the efficient." Additionally, it was recognized that the impact on the operating room would be great because about 45% of DRGs are surgically oriented. The bottom line was clear—to win under the DRG system, a hospital has to be operated as economically as possible (Patterson 1983, 640).

DRGs and the Military Health Care System

Having imposed DRGs upon the private health care sector in 1983, thereby reducing Medicare costs to the government, it was not long before Congress began contemplating mandating this cost-containment measure for the DOD health care system. The military health care delivery system had also been plagued with escalating costs in recent years (Brown 1987, 58)

As recent as 1986, in the view of some legislators, "a more promising way to manage resources was by DRGs." Congress had come to recognize that the medical care composite unit, which had guided resource programming in MTFs for the past 25 years, deprived direct care providers of incentives to work

efficiently. The MCCU, based on a simple formula that aggregates hospital admissions, hospital bed-days, live-births, and outpatient visits, allows for a system in which, "the greater the workload, the larger the budget, regardless of the workload's complexity or its contribution to overall health." Consequently, the MCCU results in a bias in favor of expensive inpatient services. DRGs were seen by Congress as a budgeting tool by which hospitals with the most complex workload could receive the most resources. Further, it was felt that DRGs would encourage military hospitals to shorten the average length of stay (US, House 1986). Length of stay is one of the main clinical performance indicators or measures of efficiency (Morgan, Paul, and Devlin 1987, 884)

Because of these advantages and others, to include helping commanders monitor the use of resources and the quality of care (DRGs set norms of medical practice), Congress recommended that the DOD institute DRGs as a primary tool for allocating direct care resources (US, House 1986).

Subsequently, Public Law 99-661, entitled the National Defense Authorization Act for Fiscal Year 1987, was enacted requiring the military services to begin allocating resources to all MTFs on the basis of DRGs (Coventry 1988). Most recently, Public Law 100-180, entitled the National Defense Authorization Act for Fiscal Years 1988 and 1989, was enacted providing guidance to implementation of DRG-based resource allocation. In accordance with P.L. 100-180, the

implementation of resource allocation using the DRG-based methodology will be phased in over several years, beginning in Fiscal Year 1989, in order to minimize resource shift turbulence and to provide all levels of management the opportunity to learn and benefit from the system (US, DOD, Asst. Sec of Defense [Health Affairs] 1988).

The importance of the implementation of DRGs into the resource managment of MTFs is without question, despite the fact that "inevitably, some hospitals are going to lose dollars and some are going to gain dollars" (Ash 1986, 6).

Research Methodologu

An extensive literature review was conducted using resources at the Academy of Health Sciences, Ft. Leonard Wood, and civilian institutions. Trends and developments with regard to same-day surgery in the delivery of modern health were determined.

OTSG and MSC were contacted to determine if regulations, guidelines, requirements, or restrictions exist, or are pending, that pertain to the establishment and operation of same-day surgery units within the AMEDD. Subsequently, pertinent information was reviewed to identify problems associated with establishing and operating a same-day surgery program.

Army facilities with existing same-day surgery units were contacted to determine concepts for establishing a same-day surgery program. Additionally, common difficulties were

ascertained through dialogue with the other facilities and assessed for their implications to the Ft. Leonard Wood scenario.

A demand forecast was developed using previous workload data. Historical data was requested from the Patient Administration Systems and Biostatistics Activity (PASBA) on cases currently performed on an inpatient basis at Ft. Leonard Wood. These data were compared to a list of suggested same-day surgery procedures (Appendix B) to determine how many cases currently performed on an inpatient basis could be expected to become same-day surgery cases. The number of cases expected to become same-day surgery cases were reduced by: (1) persons who live alone or in barracks, (2) persons who are in school, basic training, and advanced individual training, and (3) persons who do not meet anesthesia guidelines for safe same-day surgery.

The acceptability of the same-day surgery concept by the patient population was ascertained through a focused literature review on this topic. Previous studies, including those involving questionnaires to patients, were cited to determine the likelihood that same-day surgery candidates would be attracted to the same-day surgery concept.

A determination of the surgeons' willingness to convert types of operative procedures currently done as inpatient procedures to same-day surgery cases was accomplished through the use of a standard survey given to the Chief of Surgery and

the staff subordinate to him.

In order to determine the financial/funding implications of the same-day surgery program under the present resource allocation system, MCCUs, the actual MCCUs generated by a selected surgical procedure via the inpatient modality was compared with the MCCUs which would have been generated by a same-day surgery program.

In order to determine the financial/funding implications of the sime-day surgery program under the forthcoming DOD DRG-based resource allocation system, the top 30 (in terms of frequency) surgical procedures currently performed on an inpatient basis were compared to their appropriate same-day surgery procedure counterparts. Information regarding the DOD DRG-based resource allocation system was obtained through the Health Care Studies Division of the United States Army Health Care Studies and Clinical Investigation Activity, HSC. A listing of anticipated DRGs, with high and low cutoffs in days for each, was obtained from this activity. This listing was necessary because only those DRGs with a low cut-off point of one day are lucrative from the standpoint of resource allocation in the same-day surgery modality. Further, procedures which are currently being done on an inpatient basis (PASBA data), but which would be same-day surgery candidates, were scrutinized to determine the DRG under which they would most likely fall. While it is understood that a single procedure can potentially fall under more than one DRG,

utilizing historical data, the most likely DRG assignment was determined. After it was determined under which DRG the surgical procedures are most likely to fall, the positive or negative funding/resource allocation implications were ascertained.

Finally, conclusions were reached with regard to the feasibility of the establishment of a same-day surgery program at the Ft. Leonard Wood MTF and a recommendation rendered.

II. DISCUSSION

The General Leonard Wood Army Community Hospital was constructed as a 500-bed facility but is currently staffed and authorized to operate 157 beds. The catchment area population of the hospital totals approximately 35,000 people. There are, however, approximately 73,500 additional eligible beneficiaries in the GLWACH health service area (HSA). GLWACH'S HSA encompasses 89 counties in the state of Missouri and the entire states of Illinois, Iowa, Michigan, Minnesota and Wisconsin. During Fiscal Year (FY) 1988, the GLWACH had an average of 128 beds occupied daily and an operating budget of \$46.6 million. Finally, the average length of patient stay for FY 88 was about 4.3 days (US, DA, GLWACH, 1988, 1).

Input From HSC and OTSG

As was discovered in the literature search, HSC publishes a pamphlet, HSC Pamphlet 40-7-3, the purpose of which is to provide guidance to MTFs where a same-day surgery program is either in effect or is being considered for implementation. Consequently, a representative at HSC was contacted to determine if this pamphlet was still current. Additionally, the HSC representative was queried to determine if other regulations, guidelines, requirements, or restrictions existed, or were pending that pertained to the establishment and operation of same-day surgery units within the command. A

telephonic interview with MAJ A. Cornell, MSC, revealed that HSC Pamphlet 40-7-3 remains a "good, active document."

Further, MAJ Cornell stated that no other regulations, guidelines, etc., existed at the Command level and that "nothing would change at a minimum through July 1989." MAJ Cornell was of the opinion that a same-day surgery program would likely be beneficial to a MEDDAC (Medical Department Activity) in light of DRG-based reimbursement and encouraged pursuit of the study. Finally, he provided information as to where other same-day surgery programs were located within MSC in addition to points of contact for reference at OTSG.

A representative from the OTSG, Clinical Policy Division, was contacted to determine the latest views, in addition to a policy stance, regarding same-day surgery from the highest policy-making body within the AMEDD. A telephonic interview was conducted with MAJ C. Fehring which revealed some interesting findings. When asked if the OTSG policy letter, which expired 31 December 1988 (Appendix C), directing implementation of same-day surgery programs in MTFs where cost effective to do so had been superceded, he informed the writer that it had not. MAJ Fehring further explained that, "while there has been no new policy letter issued to the field, the spirit of the expired letter remains intact." In other words, the decision to establish a same-day surgery program continues to be left up to the local Commander's discretion based upon adequateness of facilities, etc.

The most interesting, and perhaps controversial, information gained from MAJ Fehring concerned the topic of implementation of DRG-based reimbursement within the DOD. MAJ Fehring revealed, according to a briefing he recently attended, that the DOD-contrived DRGs, in their final form, may yet continue to reward inpatient care to a degree not previously known. Therefore, he advised that, while it would be prudent to study the issue of establishing a same-day surgery program in light of the forthcoming DRG-based reimbursement, it would be advisable not to act too quickly in implementing a program. MAJ Fehring recommended that "GLWACH be prepared to act in establishing a program if it becomes financially necessary to do so but to move cautiously toward implementation for the time being."

In summary, the input gained regarding same-day surgery from HSC and OTSG, while somewhat contradictory, was nevertheless interesting. Further, it was beneficial in that it should aid this organization in determining its future with regard to same-day surgery, particularly concerning the timing surrounding possible implementation of a program.

Input from Other Hospitals with Same-Day Surgery Programs

Same-day surgery, while one of the fastest growing healthcare services of today, is a modality not without problems (Nathanson 1988b, 63). Other Army facilities with existing same-day surgery programs were contacted to determine

common difficulties for their implications to the Ft. Leonard Wood scenario. Additionally, information regarding concepts, or types of programs, was sought.

Telephonic interviews with personnel from two different same-day surgery programs revealed some interesting findings.

Table 1 depicts the types of programs and the difficulties found at the various facilities.

Table 1
Concepts and Difficulties--Other SDS Programs

Facility Location	(Type of Program) Concept	Difficulties
Ft. Stewart	Integrated	Scheduling, staffing
Ft. Meade	Integrated	Patient follow-up

With regard to the types of programs operated, the writer found that at both facilities contacted the integrated concept was utilized. In other words, they are the type of programs in which personnel, operating room time, and all hospital facilities are shared with the traditional surgical programs.

The program at Ft. Stewart has been in existence for over four years yet continues to encounter problems with scheduling and staffing. Erratic same-day surgery case scheduling (e.g., eight cases one day, two the next) has served as the precursor to staffing problems. For example, there have been days when too many or too few cases were scheduled, resulting in the

staff either being inadequate to meet the workload or having too much idle time. Additionally, as a result of days when too many patients were scheduled, the Head Nurse of the unit has placed a cap on the number of patients who can be scheduled on a given day. This restriction is thought to have adversely affected the same-day surgery program utilization rate by the surgeons (Bailey 1989).

The same-day surgery program at Kimbrough Army Hospital, Ft. Meade, has been in existence for several years too.

Currently, the staff of the program experience some difficulty in postoperative follow-up. For example, follow-up phone calls to patients to ensure compliance with postoperative instructions can be taxing upon the staff. The phone calls to same-day surgery patients consume many man-hours. Another problem existing at Ft. Meade involves the use of "partnership" physicians in the same-day surgery program. The problem has been in acclimating these private sector physicians to unique requirements such as Army procedures and forms (Coffey 1989).

The difficulties found in the same-day surgery programs at the two Army hospitals do not appear to be unique to the military environment. For example, the scheduling problem experienced at Ft. Stewart appears, after reviewing the literature, to be one of the major problems existing at private sector, hospital-based same-day surgery programs too. According to Nathanson, the inability to control scheduling

and the forced use of first-come, first-served scheduling introduce serious inefficiencies and excessive costs to the same-day surgery program (1988b, 66).

Operating room scheduling has been a popular topic of study in the literature. Surveys of same-day surgery programs such as the one in 1983, in which scheduling was the program weakness mentioned most by physicians, have been the impetus of such study (Bradshaw and Zobin 1987, 67). In one study, the variables affecting scheduling were examined to find a policy that would maximize resources by reducing idle time and decreasing overtime. The recommendation of the study was to discard the existing first-come, first-served system in lieu of a "blocking" schedule policy. To use the blocking policy, one divides the day into two blocks of time to accommodate varying types and lengths of procedure (Hackey, Casey, and Narasimhan 1984, 1174). According to Nathanson, block scheduling is most often used with same-day surgery programs (1980b, 70). The same-day surgery setting lends itself to scheduling in advance at times convenient to surgeon and patient because the majority of procedures are elective (Drier, Van Winkle, and Wetchler 1984, 673).

In summary, the difficulties identified which are associated with same-day surgery must be planned for. As experiences documented in the literature point out, problems such as scheduling and staffing, although beyond the scope of this study, should be anticipated and possible solutions

identified. Ample literature appears to be available to aid in this endeavor. Efficient management results in a reduction in costs and is synonymous with quality (Nathanson 1988b, 71).

Demand Forecast

A demand forecast was needed in order to determine if the projected same-day surgical volume would be sufficient to justify the establishment of a same-day surgery program.

According to Levin, Rubin, and Stinson, the solution to this problem required the investigator to find solutions to two additional practical problems: (1) how to select the best forecasting method for the given situation and (2) how to evaluate the forecast accuracy (1986, 108).

Numerous quantitative forecasting methods have been developed in recent years. While there are a variety of forecasting methods available, including causal and judgmental, the extrapolation method was chosen for its ability to use historical data. The extrapolation method assumes that historical data contain a stable pattern, such as a trend or a seasonal cycle, which will continue in the future. Moving averages and exponential smoothing are related extrapolation methods which use special kinds of averages of the most recent data to forecast. The first step in any forecasting problem, however, should be to use the naive model to compute benchmark accuracy. A model that cannot beat the naive model should be discarded. Checking model accuracy against that of the naive model may seem a waste of time, but,

unless one does so, it is easy to choose an inappropriate forecasting model (Levin et al. 1986, 113).

The naive model assumes that the value of the series next period will be the same as it is this period:

where \underline{F} is the forecast and \underline{X} is the observed value. The subscript \underline{t} is an index for the time period. The current period is \underline{t} , and the next period is $\underline{t} + \underline{1}$.

Table 2 shows the potential number of suggested same-day surgeries or, in essence, the demand, at GLWACH over 12 quarters beginning in January 1986 and running through December 1988. The data were provided to the author by the PASBA (Appendix D).

Table 2
Suggested Same-day Surgeries--January 1986 to December 1988

Time Per	i od 	Quantity	Time Feriod	Quantity			
Jan-Mar	1986	9 7	Jul-Sep 1987	130			
Apr-Jun	1986	243	Oct-Dec 1987	153			
Jul-Sep	1986	228	Jan-Mar 1988	266			
Oct-Dec	1986	239	Apr-Jun 1988	268			
Jan-Mar	1987	211	Jul-Sep 1988	161			
Apr-Jun	1987	87	Oct-Dec 1988	1 65			

Table 3 depicts the data provided by the PASBA applying the naive forecasting model. Note that the mean error measures

Table 3

A Naive Forecasting Model

t	Χŧ	Fŧ	e _t = X _t -F _t		Absolute % error e _t /x _t X 100	Sqrd error e _€ ≈
1	97					
	243	97	146			
2 3	228	243	-15			
4	239	228	11			
5	211	239	-28			
6	87	211	-124			
7	130	87	43	43	33.1%	1,849
8	153	130	23	23	15.0%	529
9	266	153	113	113	42.5%	12,769
10	268	266	2	2	.8%	4
11	161	268	-107	107	66.5%	11,449
12	165	161	4	4	2.4%	16
13		165				
MAD	= 292 $E = 160$	ds 7-12) /6 = 48.6 .3/6 = 26 616/6 = 4	. 7%	292	160.3%	26,616

are computed only for the last half of the data. According to Levin et al. (1926, 114), the reason for this is that the forecasting model to be used later is evaluated by dividing the data into two parts. The first part is used to fit the forecasting model. Fitting consists of running the model through the first part of the data to get "warmed up." The fitting of data is called the warm-up sample. The second part of the data

is used to test the model and is called the forecasting sample. Accuracy in the warm-up sample is irrelevant. Accuracy in the forecasting sample is more important because the pattern of data often changes over time. The forecasting sample is used to evaluate how well the model tracks such changes.

There are no statistical rules as to the point at which to divide the data into warm-up samples and forecasting samples. A good rule of thumb, however, is to put at least six nonseasonal data points or two complete seasons of seasonal data in the warm-up sample (Levin et al. 1986, 114). There are six nonseasonal data points in the warm-up sample in Table 3.

There are several ways to measure forecast accuracy. The possibilities include the mean absolute deviation (MAD), the mean absolute percentage error (MAPE), and the mean square error (MSE). The MSE gives more weight to large errors and is most often used in practice (Levin et al. 1986, 113).

Following application of the naive model to the FASBA data and establishment of a benchmark against which to measure forecast accuracy, the exponential smoothing method of demand forecasting was utilized. The exponential smoothing method of extrapolation was chosen over the moving averages method because it requires less computation and less data storage (Levin et al. 1986, 116; Chase and Aquilano 1977, 234).

The equation for exponential smoothing is

For we want for
$$t+1$$
 For we have for t

Frequency t

Frequen

In other words, the new forecast is equal to the old forecast plus a fraction of the error. The fraction is $\boldsymbol{\propto}$ (alpha), called the smoothing parameter, which lies between 0 and 1.

Table 4 depicts the results of exponential smoothing

as applied to the historical data. To begin this process, however, one must supply a forecast for period 1 and an ∞ value. The first forecst (F₁) was computed by using the mean of the warm-up sample. To choose ∞ , a range of values had to be tested (Appendix E). The "best fitting" ∞ is the one that gives the minimum MSE in the warm-up sample (Levin et al. 1986, 118).

Table 4
Exponential Smoothing, **≪** = .10

t				Forecast for t + 1 $F_{t+1} = F_t + 2 e_t$
1 2 3 4 5 6	97 243 228 239 211 87	184 175 182 187 192	-87 68 46 52 19 -107	F_2 = 184 + .1(-87) = 175 F_3 = 175 + .1(68) = 182 F_4 = 182 + .1(46) = 187 F_6 = 187 + .1(52) = 192 F_6 = 192 + .1(19) = 194 F_7 = 194 + .1(-107) = 183
7 8 9 10 11 12	130 153 266 268 161 165	183 178 176 185 193 190	-53 -25 90 83 -32 -25	$F_{\Theta} = 183 + .1(-53) = 178$ $F_{\Psi} = 178 + .1(-25) = 176$ $F_{10} = 176 + .1(90) = 185$ $F_{11} = 185 + .1(83) = 193$ $F_{12} = 193 + .1(-32) = 190$ $F_{13} = 190 + .1(-25) = 188$
13 MSE	(periods	188 5 7-12) =	53 2 + 252 + 9 03	² + 83² + 32² + 25² / 6

3350

As shown in in Table 4, the MSE for exponential smoothing is an improvement over that of the naive model. Therefore, the forecast of demand for period 13 could be made with improved accuracy and confidence.

In order to reduce the number of cases expected to become same-day surgery cases by persons lacking appropriate supportive care following surgery (e.g., those living in barracks), a sample of surgeons across the various services were asked to estimate the percentage of their patients fitting this category. The average percentage of patients expected to be ruled out as same-day surgery candidates was 12%, with no surgeon identifying more than 30% of his/her patients as noncandidates. Given the low average percentage of same-day surgery candidates ruled out because of the lack of supportive care at "home," the total number of expected cases did not drop drastically (e.g., from 188 to 165 in the Second Quarter, FY 1989). As the forecast revealed, the demand for same-day surgery, in the near future, will remain constant.

In summary, the demand for potential same-day surgery cases at GLWACH certainly exists. Additionally, according to LTC J. Abshier, Comptroller, GLWACH, one should keep in mind that the present demand is likely to increase as a result of two factors. First, the new engineer school is opening at Fort Leonard Wood in January of 1990. Secondly, the demand will likely increase further when the proposed base

realignment becomes a reality. Estimates are that Ft. Leonard Wood's troop population will increase substantially as a result of base realignment. These two environmental changes, in the writer's opinion, can serve only to increase the demand for all hospital services, same-day surgery included.

Patient Acceptance

An objective of this study was to assess whether potential same-day surgery candidates would be attracted to the same-day surgery modality. While a survey of candidates to determine patient acceptance was planned in the formulation of the research methodology, a valid and reliable questionnaire could not be identified through a literature review. More information regarding the unsuccessful search for a valid and reliable instrument can be found below in the section labeled Departures from the Graduate Management Project Proposal. After coming to the conclusion that the building of a valid and reliable survey instrument by the investigator would constitute a Graduate Management Project in itself, a surrogate method of determining the likelihood of patient acceptance was sought.

Regardless of the inablity to survey candidates directly, the writer found much literature, in the quest for a questionnaire, to support the position that patients will accept the same-day surgery concept. A concise review of current literature, then, became the surrogate method for determining whether or not patients would accept same-day

surgery.

In a society in which time and convenience are at a premium, outpatient care is preferred to hospitalization (Nathanson 1988a, 596). Likewise, patients prefer same-day surgery over hospitalization because it is more convenient, quicker, and less embarrassing, and because the change in lifestyle of the patient and his/her family is minimized (Davis 1987a, 893).

The American public of the late 1980s is well informed about health matters and the need to have economy in health care delivery. People want to participate in their own health care and decisions about their health. Consequently, they understand the advantage of having their operative procedure, if appropriate, done on a same-day surgery basis; they want and will often insist on this. Surgeons no longer have to convince patients that this is the more appropriate and the better way to have this magnitude of operation (Davis 1987a, 895).

A study of the satisfaction levels of 900 surgical patients treated in facilities in Arizona indicated that more patients treated in hospital-based and freestanding same-day surgery units would choose the same setting again than would those treated as inpatients. Patients felt that they had saved both money and time and had been spared the emotional stress of hospitalization (Detmer and Buchanan-Davidson 1982, 697). Perhaps the most convincing evidence of patient

acceptance, though, is other surveys conducted demonstrating that approximately 80% of the public prefer the same-day surgery approach to inpatient care for minor procedures (Jensen and Jackson 1985, 76). Patient comfort and quality of care are central to the appeal of same-day surgery (Lagoe and Milliren 1986, 150).

In these days of patients' assumption of greater responsibility for their own health, this seems to be a natural and a proper way to have surgery. The obsession with wellness, good health, and responsibility for one's own health which is evident throughout the country today will only continue and increase. This will play an important and significant role in expanding acceptance and utilization of same-day surgery (Davis 1987a, 895).

In summary, the literature strongly suggests that patients will be attracted to and accept the same-day surgery modality. Given this body of knowledge and the lack of any contradictions to it existing in the scenario at Ft. Leonard Wood, one can predict with confidence that same-day surgery would be a popular service with patients.

Physician Acceptance

Another objective of the study was to determine the surgeons' willingness to convert types of operative procedures currently done as inpatient procedures to same-day surgery cases. A structured interview conducted with the Chief of Surgery and the staff subordinate to him was planned in the

research methodology. However, after assussing the time required to talk to each surgeon independently and the negative effect this endeavor would have upon both the providers' and the writer's productivity, it was decided to compile the interview questions into a concise questionnaire. The survey was designed intentionally to be short and easy to complete. A complete discussion of the change from conducting a standard interview to utilizing a questionnaire is found in the Departures from the Graduate Management Project Proposal section of the paper below.

The questionnaire used in the study is Appendix F. The survey contains 12 questions, incorporating several different types of questions and a choice of varied responses for the respondent. A variety of choices was offered in hopes of minimizing any unintentional bias which might have been incorporated into the questions. Further, by means of an open-ended format on appropriate questions, respondents were not constrained to only the choices offered (Bradshaw and Zobin 1987, 65).

Prior to distribution, an evaluation of the survey was conducted by the Deputy Commander for Clinical Services and the Chief, Department of Surgery. This presurvey evaluation was done to insure that survey questions were pertinent and clear. Though ideally a survey instrument should be pretested with a population identical to that in the main study, it was impossible to do so because the respondent population was so

small and worked so closely together (Bradshaw and Zobin 1987, 65). The questionnaires were hand—carried to the respondents, and anonymity in their responses was guaranteed to them.

The analysis of the survey responses proved interesting. The survey response rate was a surprisingly high 76%. Seventeen surveys were distributed, with 13 completed and returned. The high response rate may indicate that the respondents felt that their input to the study would be an important factor in stimulating change within the organization. This is just speculation, however, and cannot be substantiated from the data gathered.

The responses to the surveys given to the surgeons/anesthesiologist are presented in Appendix G.

Because some respondents provided more than one answer to a question, the total percentage of responses regarding a question may exceed 100%. A detailed analysis of selected responses is provided below.

Perhaps most important, 85% of the respondents indicated that they felt it would be feasible to establish a same-day surgery program at GLWACH (Question #6). Additionally, 92% indicated that they would support the establishment of such a program (Question #7). As reflected in the survey responses, inexperience with the modality would likely not preclude the establishment of a program. Ninety-two percent of the respondents considered themselves experienced with regard to

same-day surgery (Question #2).

The surgeons' responses to questions involving resource issues were the most surprising. The concern for cost containment reflected by the responses was interesting in that there is no real incentive for the military physician to be resource conscious. For example, 85% of the respondents felt that the economic use of resources was the most important reason in Justifying the implementation of a same-day surgery program in a military hospital (Question #8). Likewise, 85% of the respondents indicated that the primary advantage to be gained in establishing a same-day surgery program was the reduction of costs (Question #9). Lastly, 77% of the respondents indicated that the condition which they felt warranted the establishment of a same-day surgery program was the forthcoming DRG-based resource allocation system (Question # 11).

When asked which of the procedures they were currently performing on an inpatient basis the respondents would like to perform in the same-day sugery modality, a substantial list was offered.

In summary, according the GLWACH surgical staff, the implementation of a same-day surgery program is feasible. Further, the staff would support such an endeavor out of what appears to be a concern for the efficient use of resources.

Scmc day Surgery and Its Impact upon the Present System--MCCUs

GLWACH, as do all military hospitals, currently operates under a resource allocation system known as the MCCU. The MCCU, in addition to being a standard for estimating the cost of patient care being provided, is used as a method for determining dollar and staff allocations for a medical facility (Abshier 1989).

Under the MCCU system, when facilities generate increasing MCCU values above their programmed levels, they will receive increasing reimbursement from HSC. Sustained increases in MCCU values will also produce an increase in the MCCU reimbursement rate for future budgets (Abshier 1989).

The MCCU system provides a quick, if not easy, method for calculating a hospital's workload (Modderman 1987). The MCCU system affixes values to four basic patient care areas: (1) admissions, (2) live births, (3) occupied bed days, and (4) outpatient visits. In order to calculate the MCCU the following formula is applied:

- $MCCU = (10 \times each admission)$
 - + (10 x each live birth)
 - + $(1 \times each occupied bed day)$
 - + $(.3 \times \text{each outpatient visit})$

While the MCCU system is an easy system to use for participants at all levels (e.g., MEDDAC, HSC, and OTSG), it is not a very accurate measurement of actual work accomplishment. The MCCU system does not reflect the true

cost of patient care and, most importantly, does not account for the intensity of care being provided (Modderman 1987).

One recognizes the antiquated nature of the MCCU system when comparing it to the reimbursement method utilized in the private health sector--DRGs. In fact, the MCCU system appears to be the anithesis of prospective payment. With prospective payment, there is an incentive to the provider toward containing costs and keeping patient stays shorter. Conversely, with the MCCU system, the incentive is to admit patients and keep them as long as possible when adequate and appropriate care could be provided on an outpatient basis. The incentive with the MCCU system is to increase occupied bed days, which results in an increased MCCU value. MCCU system, which is weighted so that inpatient care is rewarded over outpatient care, is obviously inefficient (Sewell 1987). There is an incentive to waste resources and thereby increase health care costs. Congress' mandating of DRGs upon the military health care system is an attempt to reverse the mind set that encourages and the behavior that results in inefficient utilization of resources in order to maximize MCCU values.

In order to determine the financial/funding implications of a same-day surgery program under the present resource allocation system, MCCUs, the actual MCCUs generated by a selected surgical procedure via the inpatient modality were compared with the MCCUs which would be generated by a same-day

surgery program.

The laparoscopy procedure performed at GLWACH was chosen to examine in order to demonstrate the divergence of the two resource allocation systems—MCCUs and DRGs. According to PASBA, the mean length of stay (LOS) for a laparoscopy at GLWACH for FY 1987 was 3.43 days (Cooper, 1988). Therefore, using the MCCU formula presented previously, the average laparoscopy done on an inpatient basis would generate 13 MCCUs (10 for admission + 3 for occupied bed days). Conversely, a laparoscopy performed in the same-day surgery modality would generate 11 MCCUs. The value of 11 is delineated in HSC Pam 40-7-3 (US, DA, HSC 1986). The organization is given 10 MCCUs for admitting the patient to the hospital and 1 for providing a bed during recovery. The patient is discharged later that same day but, for workload accountability purposes, receives an MCCU value of 11.

The example of the laparoscopy procedure applies to all surgeries which are done on an inpatient basis but which could be done in a same-day surgery program. Consequently, when looked at from the larger perspective, the potential loss of vast quanities of MCCUs, and the monies they represent, is obvious in a conversion to a same-day surgery program under the present resource allocation system (Sewell 1987).

The calculations for the laparoscopy provide a vivid illustration of the innacuracies of the MCCU system. While it should be apparent that same-day surgery uses less resources

than inpatient surgery, a MEDDAC with such a program is essentially penalized for providing care in an efficient manner. MTFs currently have an economic incentive to continue performing surgery on an inpatient basis in order to increase their occupied bed days, which in turn increases the MCCU value.

The MCCU system is largely responsible for the inefficient delivery of surgical care by many military hospitals. Currently, there is little incentive to behave efficiently as a military hospital (Sewell 1987). However, with the impending utililization of DRGs by the DOD, the economic incentive to become efficient appears to be at hand. Prospective pricing, or DRGs, is a system of incentives (Burda 1988, 28). Under a system of prospectively set rates, there is every incentive to economize and institute efficiencies (Eggers 1987, 29)

Financial/Funding Implications of Same-day Surgery under the DOD DRG-Based System

In order to determine the financial/funding implications of the same-day surgery program under the forthcoming DOD DRG-based resource allocation system, the top 30 (in terms of frequency) surgical procedures currently performed on an inpatient basis, but which are capable of being performed on a same-day surgery basis (Appendix H), were compared to their appropriate same-day surgery counterparts. Information regarding the DOD DRG-based resource allocation system was

obtained from the Health Care Studies Division of the United States Army Health Care Studies and Clinical Investigation Activity via PASBA, HSC. A listing of the DRGs with high and low cutoffs ("threshholds") in days for each was obtained from this activity (Appendix I). This listing was necessary because, as way stated earlier, those DRGs with a low threshhold of one day are most lucrative from the standpoint of resource allocation in the same-day surgery modality (Coventry 1988).

Procedures which are currently being done on an inpatient basis but which would be same-day surgery candidates were scrutinized to determine the DRG under which they would most likely fall. While it is understood that a single procedure can potentially fall under more than one DRG, utilizing historical data, the most likely DRG assignment can be determined (Apendix J). After it was determined under which DRG the surgical procedures were most likely to fall, the positive or negative funding/resource allocation implication was determined. The information used in the determination of the funding implication—the procedure number, the most likely DRG assignment, the threshhold, the LOS as an inpatient procedure in FY 88—is summarized at Table 5.

By examining one procedure in detail, the rationale for a positive or negative funding implication for all procedures can be understood. For example, in examining procedure number 5421 (fourth from top), the laparoscopy, one determines the

DRG under which it is most likely to fall, DRG 361, by refering to Appendix J. Next, the low cut-off, 1 day, is determined by refering to Appendix I. The LOS for the laparoscopy in FY 88 is determined by refering

Table 5

Top 30 Suggested Procedures - Funding Implications

Procedure	Likely	Low	LOS > 1 day	Funding
Number	DRG*	Cut-off	FY 88	Implication
7525				
7535	467	1 day	6 cases	+
8512 2820	262	1	42	+
2830	060	2		+
5421 1359	361 039	1 2	55	*
5300	162	5		
5732	326	1	12	+
2820 2735	059	5	16	-
57 4 9	310/311	5		_
5733	310/311	5		
8303	468	1	12	+
2239	053	è	16	· -
8929	Not available	_	_	N/A
1511	041	1	11	+
5349	160	ş		_
7510	384	1	2	+
7675	185	1	8	+
5359	160	ē	_	-
0870	040	1	6	+
9353	254	1	5	+
8511	276	1	4	+
2309	187	1	5	+
5845	341	1	5	+
B 331	227	1	5	+
2860	058/060	1	2	+
8339	227	1	3	+
7759	225	1	4	+
0460	800	1	4	+
3142	073	1	3	+
5850	313	2		-
2550	069/070	1	3	+

^{*} based on which DRG the largest number of cases fell

to Appendix K. According to Appendix K, there were 55 cases in FY 88 in which the LOS for the laparoscopy procedure was greater than one day. Consequently, when looking at the laparoscopy in light of a same-day surgery program and DRGs, there is a positive funding implication. In other words, if those 55 cases were performed in the same-day surgery modality under the DOD DRG-based resource allocation system, funds/resources would be saved which could be utilized in other areas of the MEDDAC. The "payment" for DRG 361 would be approximately at the two-to-three day stay level, given a high cut-off of four days and a low cut-off of one day (Coventry 1988). Therefore, the resources saved by performing the procedure in the same-day modality, in this example at least one day's worth per case, could be used for other purposes. When looking at the positive funding implication over the course of 55 cases, and the many "days" of resources which they represent, the net savings would be significant.

While one must consider the potential for saving "days" of resources by utilizing the same-day surgery modality, perhaps more importantly one should consider the potential waste of resources by not doing so. DRGs reward efficiency. To perform procedures on an inpatient basis when they could be performed in the same-day modality is essentially wasting resources (bed days) which could be used elsewhere in the MEDDAC. There is an opportunity cost associated with every procedure which could be done in a same-day surgery program

but is not.

Of the 30 procedures examined (Table 5) in this study for a positive or negative funding implication, 20 procedures demonstrated a positive funding implication if performed in the same-day surgery modality. More significantly, these 20 procedures represent a large number of patient days of resources which could be saved (not expended) if done in a same-day surgery program. The incentive under prospective payment to economize and institute efficiencies is thus vividly depicted.

Departures From the Graduate Management Project Proposal

Unfortunately, the writer was not able to complete, in the manner planned, all that was intended in this project. While the primary departures have been briefly discussed in the pertinent sections of the study, this section will offer a further explanation of them. The writer has discussed the departures with the primary reader and many difficulties were, admittedly, because the writer's plans were too ambitous when preparing the proposal.

Originally, the writer had intended to survey same—day surgery candidates to assess their attraction to the modality. The writer, recognizing the popularity of the topic of same—day surgery, had planned to identify a valid and reliable instrument through a literature review. However, after an exhaustive literature review and many phone calls to potential

sources (e.g., the University of Michigan Library Survey Research Institute), an appropriate questionaire could not be located. Consequently, a surrogate measure of patient acceptance was utilized. The surrogate measure was the identification of both general literature and previously conducted studies specifically regarding patient acceptance of same-day surgery.

The writer had also intended to conduct standard interviews with the Chief of Surgery and the staff subordinate to him. However, after consultation with various staff members, it was decided that the interview questions would be standardized into a concise questionnaire. In other words, the questions, which would have been asked individually of each staff member, were asked instead in a written format. Ιt is recognized that the results of the questionnaire, which was not tested for validity and reliability, are not generalizable to the general population. To have met with each staff member individually would have required many otherwise "productive" man-hours to be lost, on the part of both the surgical staff and the writer. Additionally, as it was pointed out to the writer, interviews with clinicians would likely have been marked with interruptions and consequently lacked focus. In summary, the most efficent manner to gain the desired information was to present the interview questions to each respondent in a written format. It seems that efficiency and productivity issues dictate even the conduct of research

studies--a lesson learned.

III. CONCLUSIONS AND RECOMMENDATIONS

CONCLUSIONS

A study was conducted to determine the feasibility of establishing a same-day surgery program at GLWACH. Initially, a thorough literature review was conducted which highlighted the current and the projected importance of same-day surgery in the delivery of modern health care.

Following the literature review, personnel at the OTSG and HSC were contacted and information gathered from them concerning the establishment and operation of a same-day surgery program within the AMEDD. While the information elicited from these higher authorities was somewhat contradictory, it was nevertheless good "food for thought" for a decision as to the timing surrounding possible implementation of a program. In other words, one official, acknowledging the prudence of studying the possibility of a same-day surgery program, advised caution toward implementation "for the time being."

Other Army facilities possessing same-day surgery programs were contacted to determine concepts for establishing a same-day surgery program. The two facilities contacted each utilize an "integrated" system, in which the program shares personnel, operating room time, and all hospital facilities with the traditional surgical programs.

Additionally, difficulties experienced by existing same-day surgery programs were ascertained. While such difficulties as scheduling, staffing, etc., were surfaced, none were of such magnitude that they could not be overcome with planning and effective management. Further, as was discovered in the course of this study, ample literature exists that can assist in the resolving of many of these difficulties. Most important, potential difficulties have been identified and points of contact made which may be useful in the event a same-day surgery program at GLWACH is pursued.

A demand forecast, utilizing the exponential smoothing method, was completed which indicated that the current and the projected surgical volume at GLWACH are sufficient to justify the establishment of a same-day surgery unit. Utilizing PASBA automation capabilities, the number of cases currently performed on inpatients which could be expected to become same-day surgery cases was identified. According to the data, there was an average of approximately 184 potential same-day surgery cases per quarter over the last three years. The projection for the Second Quarter of FY 1989 was 188 cases.

The assessment of potential same-day surgery candidates' attraction to the same day surgery concept was accomplished through the use of a surrogate measure—literature review and referencing of previous studies. General literature concerning same-day surgery as well as studies specific to patient acceptance strongly suggest that patients will embrace

the modality.

When solicited for comments regarding their willingness to convert types of operative procedures currently done as inpatient cases to same-day surgery cases, the surgeons almost unanimously said they would be willing. Based upon the responses gathered, the surgeons would welcome the implementation of a surgery program. In fact, because their positive comments have now been solicited on the topic, it is likely that the surgeons have been co-opted into any decision made to implement a same-day surgery program.

A brief analysis was conducted of the funding implications of the implementation of a same-day surgery program under the present resource allocation system. The analysis indicated that a same-day surgery program will result in the loss of MCCUs and the funding associated with those MCCUs. In other words, the brief analysis performed suggests that it is not financially rewarding to institute a same-day surgery program under the current resource allocation system.

Lastly, an analysis of the funding implications of a same-day surgery program on the top 30 surgeial procedures performed at GLWACH under the forthcoming DOD DRG-based resource allocation system was performed. Of the 30 procedures examined, 20 indicated a positive financial implication under the DRG-based resource allocation system. In other words, as a result of a shorter length of stay, in 20 procedures, resources would be saved which could be used

elsewhere in the MEDDAC. The payment, or reimbursment, for the DRGs under which these procedures would fall would be for more than one day's stay, thereby resulting in a net funds gain for the MEDDAC. Thus, the financial incentive which has been the impetus for same-day surgery in the private sector has come to the military hospital.

RECOMMENDATIONS

GLWACH should plan for the implementation of a same-day surgery program. Based upon the conclusions just discussed and their application to a decision matrix (Appendix L) utilizing the criteria chosen for the study, the implementation of such a program appears feasible. In fact, not only does a same-day surgery program appear feasible, it seems that it will become a necessity in light of the forthcoming environment of fiscal restraint. A same-day surgery program will, as demonstrated in this study, conserve resources—resources which will need to be efficiently managed under the DRG-based resource allocation system.

The question of specifically when a same-day surgery program should be implemented requires further study. Given that military hospitals are only in the first year of a five-year conversion period to DRGs and are yet predominantly utilizing the MCCU system, the immediate implementation of a same-day surgery program may not be fiscally wise. Further, given the DOD's history of slippage with regard to the DRG implementation time table, a resource allocation system based

solely on DRGs may not materialize as soon as now thought.

Certainly, however, when resources become predominantly allocated via DRGs, a same-day surgery program will require swift implementation. Consequently, it is important that developments with regard to DRGs in the military system be closely monitored while the planning for a same-day surgery program is begun concurrently. Finally, there is nothing to prohibit the implementation of a same-day surgery program in the near-term, as other MEDDACs have done. In so doing, not only would one be "ahead of the game," so to speak, one would have the opportunity to have become efficacious in operating a program before the fiscal environment essentially required it.

Presently, under cost reimbursement, or the MCCU system, there is little, if any, incentive to control costs. Under a system of prospectively set rates, there is every incentive to economize and institute efficiencies (Eggers 1987, 29). With DRGs, the organization as a whole takes financial responsibility for the quantity of care provided to a patient (Griffith 1987, 57). Reasoning contends that closer attention must now be paid to possible alternatives to inpatient care and that the trend toward less costly alternatives such as same-day surgery will continue (Eggers 1987, 33). Same-day surgery provides a real solution to the economic restraints facing the surgeon today (Lakhani, Leach, and Jarrett 1987, 629).

APPENDIX A

DEFINITIONS

DEFINITIONS

- Autonomous hospital-based same-day surgery program: a same-day surgery unit located within, or physically attached to, a hospital. Ancillary services are shared; however, the same-day surgery program has operating room and facilities dedicated exclusively to same-day surgery.
- Benchmark: A standard for evaluating accuracy.
- <u>Causal forecasting method</u>: a forecasting method which attempts to find a relationship between the variable to be forecast and one or more other variables.
- Exponential smoothing: A weighted moving average technique in which more weight is given to recent data.
- <u>Kerniorrhaphu</u>: surgical repair of a hernia.
- Integrated hospital-based same-day surgery program: a program that shares personnel, operating room time, and all hospital facilities with the traditional surgical programs. This program does not function from the base of an identifiable same-day surgery center; rather, it is superimposed upon existing hospital facilities and programs.
- Judgmental forecasting: subjective forecasting.
- <u>Laparoscopu</u>: examination of the interior of the abdomen by means of a laparoscope.
- <u>Medicaid</u>: a program of medical aid designed for those unable to afford regular medical service and financed jointly by the state and federal governments.
- <u>Medicare</u>: a government program of medical care especially for the aged.
- Moving average: The unweighted or weighted average of a consecutive number of data points. It can be used a forecast.
- <u>Naive model</u>: A forecasting model in which the forecast for the next period is the same as the actual value of the time series this period.
- Nosocomial infection: an infection pertaining to or originating in a hospital.

- Same-day surgery: scheduled elective, uncomplicated surgical procedures provided to patients who do not remain overnight in the MTF. There is no deviation from the manner in which the surgical procedure is traditionally performed, but there is significant modification to both the preoperative and the postoperative care procedures. Also referred to as ambulatory surgery.
- <u>Smoothing parameter</u>: A fraction of the error used to adjust the forecasts in exponential smoothing.
- <u>Warm-up sample</u>: The first part of historical data used to compute starting values and select model parameters.

APPENDIX B

SUGGESTED PROCEDURES FOR SAME-DAY SURGERY
FROM THE NINTH REVISION OF THE INTERNATIONAL
CLASSIFICATION OF DISEASE, CLINICAL MODIFICATION
(ICD-9-CM), VOLUME 3

SUGGESTED PROCFDURES FOR SAME DAY SURGERY

TITLE

ICD-9-CH CODE

(; ; <u>;</u>

OPERATIONS ON THE NERVOUS SYSTEM (01-05) 04.2 04.3 Transposition of Cranial and Peripheral Nerves 7.04.6 04.79	S ON THE ENDOCRINE SYSTEM (06-07) Excision of Thyroglossal Duct or Tract	S ON THE EYE (08-16) Other Incision of Eyelid Removal of Lesion of Eyelid, Not Otherwise Specified Repair of Blepharoptosis and Lid Retraction Other Repair of Entropion or Ectropion Blepharorrhaphy Other Adjustment of Lid Position Reconstruction of Eyelid with Hair Follicle Graft (Eyebrows and Eyelids) Reconstruction of Eyelid, NoS (Blepharoplasty) Reconstruction of Eyelid, Involving Lid Margin, Partial Thickness Other Eyelid Repair Other Operations on Eyelids Incision of Larcimal Gland Other Operations on Lacrimal Gland Other Manipulation of Lacrimal Passage Incision of Lacrimal Passages Excision of Lacrimal Sac Other Incision of Lacrimal Sac Other Repair of Punctum Repair of Canaliculus Other Repair of Canaliculus Other Operations on Lacrimal System
1. OPERATION: 04.2 04.3 04.6 04.79	2. OPERATIONS ON 06.7	3. OPERATIONS 08.09 08.20 08.3 08.49 08.52 08.59 08.71 08.89 08.99 09.0 09.20 09.49 09.51 09.53 09.53 09.53

61

Other Iridotomy, Sphincterotomy of Iris Other Iridectomy, Optical Iridectomy Lysis of Goniosynechiae Lysis of Other Anterior Synechiae Other Iridoplasty

12.01 12.12 12.12 12.14 12.31 12.32

Transfixion of Iris, Iridotomy

CODE
Ü.
=:
Ÿ,
6
Q:
()

TITLE

Removal of Embedded Foreign Body From Conjunctiva by Incision	Other Incision of Conjunctiva	Excision of Legion or Tissue of Conjunctiva	Curetlage-Other Destructive Procedures on Conjunctiva	Murosal Graft (Other Graft to Conjunctiva)	Other Conjunctivoplasty	lysis of Adhesions of Conjunctiva and Eyelid	Repair of Laceration of Conjunctiva	Other Operations on Conjunctiva	Magnetic Removal of Embedded Foreign Body from Cornea	Incision of Cornes	Transportation of Pterygium	Excision of Ptergyium with Corneal Graft	Other Excision of Pterygium	Other Removal or Destruction of Corneal Lesion	Suture of Corneal Laceration	Corneal Transplant, Not Otherwise Specified	Corneal Transplant, Lamellar Keratoplasty with Autograft	Other Lamellar Keratoplasty	Penetrating Keratoplasty with Autograft	Other Penetrating Keratoplasty, Perforating Geratoplasty (with Homograft)	Other Corneal Transplant	Other Reconstructive Surgery on Cornea	Tattooing of Cornea	Removal of Artificial Implant from Cornea	Other Operations on Cornea	Removal of Intraocular Foreign Body from Anterior Segment of Eye with Use of Magnet	Section 19 and 1
10.0	10.1	10.31	10.33	10.44	10.49	10.5	10.6	10.99	11.0	1.1.	11.31	11.32	11.39	11.49	11.51	11.60	11.61	11.62	11.63	11.64	11.69	11.79	11.91	11.92	11.99	12.01	

Removal of Lesion of Anterior Segment of Eye	Iridocystectomy (Peripheral) Excision of Lesion of Iris	Destruction of Lesion of Ciliary Body Nonexcisional	Excision of Lesion of Ciliary Body	Diminution of Ciliary Body, NOS	Goniopuncture (Goniopuncture without Goniotomy)	. Trabeculotomy (ab externo)	Cyclotomy, Cyclodiadlysis, Ciliarotomy	Other Facilitation of Intraocular Circulation	Iridencleisis and Iridotasis	Sclerectomy	Iridosclerotomy, Other Fistulizing Procedure	Other Glaucoma Procedures	Suture of Sciera	Excision or Destruction of Lesion of Schera	Other Operations on Sclera	Other Operations on Anterior, Chamber	Removal of Foreign Body from Lens with Use of Magnet	. Removal of Foreign Body from Lens without Use of Magnet	Other Intracapsular Extraction of Lens	Phacoemulsification and Aspiration of Cataract	Extracapsular Extraction of Lens by Temporal Inferior Route (Capsulectomy)	Other Extracapsular Extraction of Lens	Excision of Secondary Membrane (After Cataract) (Capsulectomy)	Other Cataract Extraction	Insertion of Pseudophakos, Not Otherwise Specified	Removal of Implanted Lens	Other Operations on Lens	Other Repair of Retinal Detachment	Injection of Vitreous Substitute (See "Excludes")	Other Operations on Vitreous	Recession of One Extrocular Muscle	Resection of One Extraocular Muscle
12.40	12.42	12.43	7.	7.	.5	3.	5.	٠.	9.	9	9	7	φ.	∞.	00	12.99	0	0	_	7	Š	•	9	9	~	•	•	•	14.75	14.79	15.11	15.13

TITE	Other Operations on One Extraocular Muscle Shortening Procedures on One Extraocular Muscles Involving Temporary Operations on Two More Extraocular Muscles Involving Temporary Detachment from Globe, One or Both Eyes Other Operations on Two or More Extraocular Muscles, One or Both Eyes Transposition of Extraocular Muscle Repair of Injury of Extraocular Muscles and Tendons Other Operations on Extraocular Muscles and Tendons Removal of Penetrating Foreign Body from Eye	Excision or Destruction of Other Lesion of External Ear Surgical Correction of Prominent Ear Reconstruction of External Auditory Canal Reconstructuon of Auricle of Ear Other Plastic Repair of External Ear Other Operations on External Ear Other Operations on Ossicular Chain Myringoplasty Other Hyringotomy Hyringotomy with Insertion of Tube (Insertion of Tympanotomy Tube) Removal of Tympanostomy Tube Excision of Lesion of Middle Ear (Excision of Cholesteatoma) Other Excision of Middle Ear (Removal of Outer Attic Wall)	NOSE, HOUTH, AND PHARYNX (21-29) Excision or Destruction of Lesion of Nose Polypectomy Turbinectomy by Diathermy or Cryosurgery Tracture of the Turbinates Other Turbinectomy Closed Reduction of Nasal Fracture Repair and Plastic Operations on the Nose (Excludes 2183, Total Reconstruction) Other Operations on Nose
ICD-9-CH CODE	15.2 15.3 15.3 15.4 15.5 15.9	4. OPERATIONS ON THE EAR (18-20) 18.29 18.5 18.6 18.79 18.9 19.3 19.4 20.09 20.01 20.1 20.59	5. OPERATIONS ON THE NO 21.30 21.31 21.61 21.69 21.71 21.8 21.79

ICD-9-CH CODE

22.39 22.60 22.79 23.01 23.10

22.71

Intranasal Antrotomy

Lingual Frenotomy

25.09

25.91 26.0

25.01 25.02

24.91

24.5

26.99

65

27.24

27.56 27.59

Vestibuloplasty Alveoloplasty

23.49

23.2

23.11

OPERATIONS ON THE RESPIRATORY SYSTEM (30-34)	Other Excision or Destruction of Lesion or Tissue of La	Injection of Larynx	Laryngoscopy and other Tracheoscopy	Other Bronchoscopy	Percutaneous (Needle) Biopsy of Lung	
OPERATIONS ON THE	30.09	31.0	31.42	33.24	33.26	

Ġ

ICD-9-CH CODE

Posterior Anal Sphincterotomy	Other Anal Sphincterotomy	Percutaneous (Needle) Biopsy of Liver	Unilateral Repair of Inguinal Hernia, Not Otherwise Specified	Bilateral Repair of Inguinal Hernia, NOS	Unilateral Repair Femoral Hernia	Bilateral Repair of Femoral Hernia	Repair of Umbilical Mernia	Repair of Umbilical Mernia With Prosthesis	Other Umbilical Herniorrhaphy	Repair of other Hernia or Anterior Abdominal Wall	Laparoscopy	Biopsy of Abdominal Wall or Umbilicus	Injection of Locally-Acting Therapeutic Substance	Peritoneal Dialysis	Other Operations of Abdominal Region	URINARY SYST	Pyelotomy	Ureteral Meatotomy .		Other Operations on Ureter						Repair of Hypospadias and Epispadias		Dilation of Urethra
49.52	49.59	0.1	~	3.1	, ~	, ~	7	53.41	, , ,	. 5.	? 7	54.22	6.9		•	10. OPERATIONS ON THE	5.1	6.1	6.3		7.3	7.3	7.3	7.4	 œ	58.45	58.5	58.6

1CD-9-CH CODE

HALE GENITA	Percutaneous Biopsy of Testis Other Biopsy of Testis	Unilateral Orchiectomy Unilateral Removal of Ovotestis	Removal of Both Testes at Same Operative Episode Removal of Remaining Testis	Orchiopexy Excision of Other Lesion or Tissue of Spermatic Cord and Epididymis (for Excision of Lesion)	Excision of Varicocele and Hydrocele of Spermatic Cord Repair of Hydrocele of Cord	Vasectomy	Circumcision Rionsv of Penis	Suture of Laceration of Penis	Release of Chordee	Other Repair of Penis	Division of Penile Adhesions	Irrigation, Corpus Cavernosum Other Operations on Male Genital Organs	FEMALE GENITAL SYSTEM (65-71) Bilateral Endoscopic Destruction or Occulsion of Fallopian Tubes D&C for Termination of Pregnancy D&C Following Delivery or Abortion Other D&C (Diagnostic) Aspiration Curettage of Uterus for Termination of Pregnancy
11. OPERATIONS ON THE 60.11 60.12 61.2	62.11 62.12	62.3 62.30	62.41	62.5 63.30	63.1 63.59	63.73	64.0	64.41	64.42	67.79	64.93	64.98 64.99	12. OPERATIONS ON THE 66.2 69.01 69.02 69.09 69.51

ICD-9-CH CODE

1CD-9-CM CODE

(.;:

Other Vaginotomy (Removal of Foreign Body by Incision)	Excision of Hymen	Excision or Destruction of Lesion of Vagina	Other Operations on Vagina	Biopsy of Vulva	Other Local Excision or Destruction of Vulva and Perineum	Perineorrhapy	Closure of Perincal Fistula	Other Repair of Vulva and Perineum
14	31	33	91	11	3	7.1 .	72	62
							•	70.14 Other Vaginotomy (Removal of Foreign Body by Incision) 70.31 Excision of Hymen 70.33 Excision or Destruction of Lesion of Vagina 70.91 Other Operations on Vagina 71.11 Biopsy of Vulva 71.11 Other Local Excision or Destruction of Vulva and Perineum 71.71 . Perineorrhapy 71.72 Closure of Perincal Fistula

13. OBSTETRICAL PROCEDURES (72-75)

THE MUSCULO-SKELETAL SYSTEM (76-84) Removal of sequestrum	Closed Osteoplasty of Mandibular Ramus (Ramisection, Condylotomy)	Open Osteoplasty of Mandibular Ramus (Ramisection, Condylotomy)	Reduction Genioplasty	Augmentation Genioplasty	Other Facial Bone Repair	Closed Reduction of Malar and Zygomatic Fracture	Closed Reduction of Maxillary Fracture	Closed Reduction of Mandibular Fracture	Other Closed Reduction of Facial Fracture	Wedge Osteotomy Unspecified Site	Other Division of Bone, Osteotomy	Excision of Bunionette	Other Bunionectomy	Local Excision of Lesion or Tissue of Bone, Unspecified Site	Excision of Metatarsal Head or Phalanx	Other Partial Ostectomy, Unspecified Site (Hand and Foot only)	Total Ostectomy, Unspecified Site (Hand and Foot only)
4. OPERATIONS ON 76.01	76.61	76.62	76.67	76.68	76.69	16.71	76.73	76.75	76.78	77.20	77.30	77.54	77.59	77.60	77.68	77.80	77.90

ICD-9-CH CODE

E		Arthroscopy, unspecified Site Biopsy of Joint Structure, Unspecified Site Division of Joint Capsule, Ligament, or Cartilage, (Arthroscopic, Pand and Foot only) Excision of Semilunar Cartilage of Knee Syndvectomy, Unspecified Site Other Local Excision or Destruction of Lesion of Joint, (Arthroscopic only) Other Excision of Joint, Unspecified Site (Arthroscopic only) Ankle Fusion	Arthrodesis of Unspecified Joint (Hand and Foot Only) Other Repair of Hand and Finger Other Repair of Joint Incision of Muscle, Tendon, Fascia, and Bursa of Hand Division of Muscle, Tendon, Fascia on Hand Excision of Lesion of Muscle, Tendon, and Fascia of Hand Other Excision of Soft Tissue of Hand Suture of Muscle, Tendon, and Fascia of Hand Plastic Operation on Hand with Graft or Implant Other Plastic Operations on Hand
CD-9-CH CODE	78.50 78.60 79.02 79.04 79.06 79.06	 80.20 80.30 80.40 80.6 80.70 80.90	81.20 81.20 81.79 82.0 82.1 82.3 82.4 82.7

	Hand Hand Tendon, and Fascia of Hand Fascia, and Bursa of Tendon)	c. lon, Fascia, and Bursa a cia t. Tendon, and Fascia t. Finger	east fissue (Excision of Supernumery Breast) rwise Specified or Augmentation tion (Bilateral)
TITLE	Other Tenodesis of Hand Other Tenoplasty of Hand Other Plastic Operations on Hand Other Plastic Operations on Hand Other Operations on Muscle, Tendon, and Fascia of Hand Incision of Muscle, Tendon, Fascia, and Bursa Other Tenotomy (Transection of Tendon) Fasciotomy Other Division of Soft Tissue Diagnostic Procedures on Muscle, Tendon, Fascia, and Bursa,	Including Hand Excision of Lesion of Muscle, Tellon, Other Excision of Muscle, Tendon, and Suture of Muscle, Tendon, and Falsia Suture of Tendon Sheath Delayed Suture of Tendon Other Suture of Tendon Other Plastic Operations on Muscle, Tendon Other Operations on Muscle, Tendon Other Operations on Muscle, Fals Amputation and Disarticulation of Fing Revision of Amputation Stump	EGUMENTARY SYSTEM (85-86) Mastotcmy Percutaneous (Needle) Blopsy of Other Blopsy of Breast Excision or Destruction of Breas Local Excision of Lesion of Breas Excision of Ectopic Breast Tissu Augmentation Mammoplasty, Not Ot Unilateral Injection Into Breas Injection into Breast for Augmentaliateral Breast Implant
1CD-9-CH CODE	82.85 82.89 82.89 82.9 83.0 83.14 83.14	83.4 83.4 83.6 83.6 83.6 83.8 84.01 84.3	15. OPERATIONS ON THE INTEGUM 85.0 85.12 85.20 85.21 85.24 85.50 85.51 85.53

TITLE	Bilateral Breast Implant	Mastopexy	Suture of Laceration of Breast	Split-Thickness Graft to Breast	Full-Thickness graft to breast	Other Mammoplasty	Other Incision with Drainage of Skin and Subcutaneous tissue (Urainage)	Incision with Removal of Foreign Body from Skin and Subcutaneous iissue	(Removal of Foreign Body)	Other Incision of Skin and Subscutaneous Tissue	Biopsy of Skin and Subcutaneous Tissue	Excision of Pilonidal Cyst or Sinus	Debridement of Wound, Infection, or Burn	Removal of Nail, Nailbed, or Nail Fold	Chemosurgery of Skin	Dermabrasion	Other Local Excision or Destruction of Lesion or Tissue of Skin and	Subcutaneous Tissue	Suture of Skin and Subcutaneous Tissue of Other Sites	Free Skin Graft, Not Otherwise Specified	Other Skin Graft to Mand	Revision of Pedicle or Flap Graft .	Repair for Facial Weakness	Facial Rhytidectomy	Relaxation of Scar or Web Contracture of Skin	Correction of Syndactyly	Other Repair and Reconstruction of Skin and Subcutaneous Inssue	Other Operations on Skin and Subcutaneous Tissue	AND THERAPEUTIC PROCEDURES (87-99)	Other Cholangiogram	Intravenous Cholangiogram	Cholecystogram	
ICD-9-CH CODE	85.54	85.60	85. KB	85.82	85.53	85.89	86.04	86.05		86.00	86.11	86.21	86.22	86.23	86.24		. ~	;	86.59	86.60	· 🗴	86.75	6.8	9	8.8	8	9	6	TITORDATE SHOWING TITORING	87.54	87.52	87.59	
																													•	0			

العا
21
ပ
_
강
•
0
اغ
·O

Arteriography of Renal Arteries Calibration of Urethra	Manual Rupture of Joint Adhesions	Application of Splint	Insertion of Esophageal Obturator Airway	Other Vaginal Dilation	Dialation of Anal Sphincter	Dilation and Baripulation of Enterostomy Stoma	Removal of Invitaterine Contraceptive Device	Removal of Example Immobilization Device	Removal of Inc. Juminal Foreign Body from Digestive System without Incision	Removal of Int aluminal Foreign Body from Other Sites without Incision	Removal of otl r Foreign Body without Incision	Tamponade, Insertion of Sengstaken Tube	Removal of Intilluminal Foreign Body from Uterus without Incision	Removal of Introluminal Foreign Body from Vagina without Incision	Other Electric Countershock of Heart
88.45	93.26	93.54	96.03	96.16	96.23	96.24	97.71	97.88	98.0	98.1	98.2	98.06	98.16	98.17	99.62

APPENDIX C

OFFICE OF THE SURGEON GENERAL POLICY LETTER

REGARDING SAME-DAY SURGERY



DEPARTMENT OF THE ARMY OFFICE OF THE ADJUTANT GENERAL WASHINGTON, DC 20310-2100

HQDA Ltr 40-86-6

MENTLY TO

DASG-PSZ(M)(2 Dec 86)

. 31 December 1936

Expires 31 December 1988

SUBJECT: Same Day Surgery

SEE DISTRIBUTION

1. Reference.

- a. Department of Defense Instruction 6025.8 (Same Day Surgery).
- b. ICD-9-M (International Classification of Diseases, 9th Revision Clinical Modification, Volume 3).
 - c. AR 40-3 (Medical. Dental, and Veterinary Care).
 - d. AR 40-66 (Medical Record and Quality Assurance Administration).
- 2. This letter directs the implementation of same day surgery programs in Army medical treatment facilities (AMTFs)(Reference la above). Army policy is to encourage maximum use of same day surgery in AMTFs where it is cost effective to do so.
- 3. Commanders of AMTTs with appropriate facilities and resources will establish same day surgery programs consistent with the guidelines contained herein. Joint Commission on Accreditation of Hospitals (JCAH) standards and requirements will be incorporated into local plans. The attached list of suggested procedures will be used to assist in the selection of procedures which may be appropriate for inclusion in local programs. This list may be modified as dictated by local circumstances and clinical judgment. Program documentation must address as a minimum the areas listed below:
- a. Patient selection criteria: The criteria for Class I and Class II patients as defined by the American Society of Anesthesiology will be used. Patients considered to be good candidates for same day surgery are those who--
- (1) Are in general good health or have a systemic condition under good control.
 - (2) Have no organic psychiatric problems.
- (3) Require the operation for a localized and not a systemic disturbance.

- (4) Require surgical care that is more appropriately rendered on an inpatient rather than an outpatient basis in the surgical clinic.
- (5) Will receive post-operative care in a recovery room and normally will be discharged from the hospital the same day.
- (6) Have a responsible adult available at quarters to assist with unplanned medical followup care for 2 to 3 days following same day discharge.
- b. Credentialing and quality assurance: Health providers conducting same day surgery will be credentialed in accordance with existing requirements. Since the clinical success of a same day surgery program depends on experienced judgment to select patients least likely to have delayed post-operative complications, and precise operative technique to prevent such complications, specific attention will be directed during the credentialing process to these elements of provider competence. Ongoing reviews of quality care will incorporate the medical records of those undergoing same day surgery, in order to give particular attention to events that may only be documented in the outpatient record.
- c. Preoperative testing/operating and recovery room protocols, staffing, and organization: Local programs will formally address preoperative testing procedures. Specific protocols for same day surgery will be developed where they are not currently a part of existing operating and recovery room protocols. Staffing and organization requirements as needed will be coordinated and accomplished through appropriate command channels before initiation of same day surgery procedures.
- d. Admission and admission procedures: The admission of same day surgery patients will be supplemented to provide for special requirements for same day surgery patients.
- e. Medical records documentation, coding, and formats: Medical records documentation in same day surgery cases will be governed by the provisions of chapter 7. AR 40-66. The timely and proper completion of the documentation of same day surgery procedures like other hospital cases cannot be over emphasized. The coding of same day surgery procedures will be consistent with ICD-9-CM.
- 4. This letter becomes effective upon receipt. The provisions contained herein will be incorporated into the next revision to AR 40-3. Inspectors general will make same day surgary programs and this letter a topic of interest during annual inspections or staff assistance visits. Comments and recommendations for changes should be directed to HQDA(SGPS-CP), 5111 Leesburg Pike, Falls Church, VA 22041-3258.

DASG-PSZ

STRUECT: Same Day Surgery

BY THE ORDER OF THE SECRETARY OF THE ARMY:

R. L. DILWORTH

Brigadier General, USA
The Adjutant General

Encl
Suggested Procedures for
Same Day Surgery.

DISTRIBUTION:

HQDA (DAAR-ZA)

HQDA (DACS-ZA)

HQDA (DAPE-ZA)

HQDA (DAPE-ZA)

HQDA (DASG-ZA)

NGB-ZA

COMMANDER IN CHIEF

US ARMY, EUROPE AND SEVENTH ARMY

COMMANDERS

US ARMY FORCES COMMAND

US ARMY HEALTH SERVICES COMMAND

US ARMY TRAINING AND DOCTRINE COMMAND

EIGHTH US ARMY

US ARMY, JAPAN

US ARMY WESTERN COMMAND

SUPERINTENDENT

US MILITARY ACADEMY

CF:

SEVENTH MEDICAL COMMAND EIGHTEENTH MEDICAL COMMAND

APPENDIX D

SUGGESTED SAME-DAY SURGERIES BY QUARTER-JANUARY 1986 TO DECEMBER 1988

AGE 1

SUNGICAL PROCEDURES DATA FT LEGNARD WOOD Jan - Mar **86**7

16171461939514164765

97

"REPRODUCED AT GOVERNMENT EXPENSE"

1005	PROCEDURES ICO-9-CM	NU"DER
) 675	RECONSTRUCTION OF EYELID, NOT OTHERWISE SPECIFIED	1
1359	OTHER EXTRACAPSULAR EXTRACTION OF LENS	6
2237	OTHER EXTERNAL MAXILLARY ANTROTOMY	1
2309	EXTRACTION OF OTHER TOUTH	7
2323	RESTORATION OF TURTH BY FILLING	1
2¤2u	TONSILLECTUMY WITHOUT ADENDIDECTOMY	4
2530	TOWSILLECTUMY WITH ADENOIDECTOMY	Ó
	ADENGINECTUMY WITHOUT TOWSILLECTOMY	1
	UNILATERAL REPAIR OF INGUINAL HERMIA, NOT OTHERWISE SPECIFIED	9
	OTHER UMBILICAL HERNIDARHAPHY	3
	L4PAK D5CUPY	9
	OTHER CYSTOSCOPY	15
	TRANSURETHRAL BIUPSY OF BLADDEK	1
	OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE	4
	FASCIDIOMY	1
	OTHER PLASTIC OPERATIONS ON TENDON	6
	PERCUTANEDUS (NEEDLE) BIUPSY OF BREAST	4
	OTHER BIOPSY OF BREAST	7
	OTHER NONOPERATIVE GENITOURINARY SYSTEM MEASUREMENTS	Ó
1353	APPLICATION OF OTHER CAST	5

Data are subject to change as continuous updates to the data base occur. PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-OBS

SE 2

SURGICAL PROCEDURES DATA FT LECNARD WOOD APR - JUN 80

"REPRODUCED AT GOVERNMENT EXPENSE"

10E	PROCEDURES ICD-9-CM	NUMBER
57J	RECONSTRUCTION OF EYELID, NOT OTHERWISE SPECIFIES	2
	OTHER EXTRACAPSULAR EXTRACTION OF LENS	12
511	RECESSION OF DUE EXTRADOULAR MUSCLE	2
30.9	EXTRACTION OF OTHER TOOTH	2
320	RESTURATION OF TURTH BY FILLING	6
520	TOWSIELECTUMY WITHOUT ADENOTORCTOMY	6
⇒3û	TOUSILLECTURY WITH AUSNOIDECTOMY	8
550	ADENCIDECTUMY WITHOUT TOWSILLECTOMY	4
142	LARYNGOSCOPY AND OTHER TRACHEDSCOPY	3
30J	UNILATERAL REPAIR OF INGUINAL HERMIA, NOT OTHERWISE SPECIFIED	14
349	OTHER UMBILICAL HERNIORRHAPHY	3
•	REPAIR OF OTHER HERMIA OF AMTERIOR ABDOMINAL WALL	2
421	LAPAKDSCUPY	11
	OTHER CYSTOSCOPY	5
	OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESIGN, TISSUE	1
	DIAGNOSTIC AMMIDGE ITESIS	1
	CLUSED REDUCTION OF MANDIBULAR FRACTURE	2
	BURSCTUMY	6
	EXCISION OF LESION OF OTHER SOFT TISSUE	1
	OTHER PLASTIC OPERATIONS ON TENDON	4
	PERCUTANEOUS (NEEDLE) BIOPSY OF BREAST	1
	OTHER BIOPSY OF BREAST	12
	OTHER NONOPERATIVE GENITOURINARY SYSTEM MEASUREMENTS	132
353	APPLICATION OF OTHER CAST	3
		26.3

2CN: RUF-063

40£ 3

SURGICAL PROCEDURES DATA FT LEONARD WODED JUL - SEP 35

ひっこ PROCEDURES 100-9-CM NUMBER 359 OTHER EXTRACAPSULAR EXTRACTION OF LENS 10 511 RECESSION OF ONE EXTRAOCULAR MUSCLE 1 220 INTRAMASAL ANTROTOMY ż 309 EXTRACTION OF STREET TOUTH 2 320 RESTURATION OF TOOTH BY FILLING 3 YMOTOFICERS TUCHTIW Y WITHOUT ADENDIDECTOMY 5 330 TOWSTELECTOMY WITH ADEMOTSECTOMY 5 850 ADENDIDECTOMY WITHOUT TOWSILLECTOMY 2 142 LARYNGUSCOPY AND OTHER TRACHEDSCOPY 2 500 UNILATERAL REPAIR OF INGUINAL HERNIA, NOT OTHERWISE SPECIFIED 2 J 421 LAPAKOSCUPY 12 732 OTHER CYSTOSCOPY 7 749 OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE 1 345 REPAIR OF HYPOSPADIAS UR ÉPISPADIAS 1 510 DIAGNOSTIC AMNICCENTESIS 3 675 CLOSED REDUCTION OF MANDIBULAR FRACTURE 3 303 BURSCTUMY 6 314 FASCICTOMY 3 331 EXCISION OF LESIUM OF TENDON SHEATH 1 388 OTHER PLASTIC OPERATIONS ON TENDON 2 511 PERCUTANEOUS (NEEDLE) STOPSY OF BREAST 2 512 OTHER BIUPSY OF BREAST 9 929 OTHER NONOPERATIVE GENITOURINARY SYSTEM MEASUREMENTS 122 353 APPLICATION OF OTHER CAST 228

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-QBS

1 6 FEB 1989

PCN: RUF-C53

'ACE 4

SURGICAL PROCEDURES DATA FT LEONARD WOODD OCT - DEC 86

ISTE	PROCEDURES 100-9-04	NUMBER

9 ؟ د ا	OTHER EXTRACAPSULAR EXTRACTION OF LENS	9
	INTRANASAL ANTROTOMY	2
2319	EXTRACTION OF WIHER TOWTH	5
2820	TOWSILLECTOMY WITHOUT ADENDIDECTOMY	4
2±3ú	TONSILLECTORY WITH ADENOIDECTOMY	€.
3142	LARYNGUSCOPY AND OTHER TRACHEDSCOPY	2
530u	UNILATERAL REPAIR OF INGUINAL HERNIA, MOT OTHERWISE SPECIFIED	! 3
5349	OTHER UMBILICAL HEANIOREHAPHY	3
5359	REPAIR OF OTHER HERNIA OF ANTERIOR ABROMINAL WALL	1
5,421	LAPAROSCOPY	22
5732	DTHER CYSTUSCOPY	13
5749	OTH TRANSURETHNAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE	1
	DIAGNOSTIC AMNIOCENTESIS	9
	CLUSED REDUCTION OF MANDIBULAR FRACTURE	1
6 3 03	EURSCTUMY	5
	FASCIOTOMY	2
	EXCISION OF LESION OF TENDON SHEATH	1
	EXCISION OF LESTON OF OTHER SOFT TISSUE	1
	OTHER PLASTIC OPERATIONS OF TENDON	2
	PERCUTANEOUS (NEEDLE) BIUPSY OF BREAST	1
	OTHER BIOPSY OF BREAST	21
ſ	OTHER NONOPERATIVE GENITOURINARY SYSTEM MEASUREMENTS	113
9353	APPLICATION OF OTHER CAST	2
		239

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Blostatistics Activity
HSHI-DBS

SURGICAL PROCEDURES DATA FT LECHARD WUGG JAN - MAR 1877

JOUE	PROCEDURES ICD-9-CM	NO IBER
1559	OTHER EXTRACAPSULAR EXTRACTION OF LENS	ذ 1
	RECESSION OF ONE EXTRADCULAR MUSCLE	1
	EXTRACTION OF OTHER TOUTH	5
2320	RESTURATION OF TURTH BY FILLING	5
530u	UNILATERAL REPAIR OF INGUINAL HERMIA, NOT OTHERWISE SPECIFIED	lo
	OTHER UMBILICAL HERNIOKPHAPHY	4
5559	REPAIR OF OTHER HERNIA OF ANTERIOR ABOUMINAL WALL	2
_	LAPAROSCOPY	29
5732	OTHER CYSTUSCOPY	15
5733	TRANSURETHRAL BIORSY OF BLADDER	3
5749	OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESIGN, TISSUE	4
5345	REPAIR OF HYPOSPADIAS OR EPISPADIAS	1
	DIAGNOSTIC ANNIDEENTESIS	1 5
7675	CLOSED REDUCTION OF MANDIBULAR FRACTURE	
8303	BURSJTUMY	3
	FASCIOTOMY	l i
	EXCISION OF LESION OF OTHER SOFT TISSUE	2
	OTHER PLASTIC OPERATIONS ON TENDON	2
8511	PERCUTANEOUS (NEEDLE) BIOPSY OF BREAST,	3
8512	OTHER BIUPSY OF BREAST	25
8929	OTHER NOHOPERATIVE GENITUURIMARY SYSTEM MEASUREMENTS	69
9353	APPLICATION OF OTHER CAST	1
		211

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-QBS

1 6 FEB 1989

PAGE 2

SURGICAL PROCEDURES DATA FT LEONARD WODD APR - JUN 97

"REPRODUCED AT GOVERNMENT EXPENSE".

CODE	PAGCEDURES ICD-9-CM	NUMUEK
135ÿ	OTHER EXTRACAPSULAR EXTRACTION OF LEWS	5
1511	RECESSION OF DNE EXTRAUCULAR MUSCLE	3
5 300	UNILATERAL REPAIR OF INGUINAL HERMIA, NOT OTHERWISE SPECIFIED	13
	OTHER UMBILICAL HERNICKRHAPHY	3
	REPAIR OF OTHER HERNIA OF ANTERIOR ABDUMINAL WALL	2
	LAPAROSCOPY	17
5732	OTHER CYSTUSCOPY	1 3
	OTH TRANSURETHEAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE	ì
7510	DIAGNOSTIC AMMIGGENTESIS	ì
	CLUSED REDUCTION OF MANDIBULAR FRACTURE	2
	BURSUTUMY	5
	EXCISION OF LESION OF TENDON SHEATH	Ž
	EXCISION OF LESION OF OTHER SOFT TISSUE	2
	OTHER PLASTIC OPERATIONS ON TENDON	1
	PERCUTAMEDUS (NEEDLE) BIJPSY OF BREAST	1
	OTHER DIOPSY OF EPEAST	1)
	OTHER NONOPERATIVE SENITOURINARY SYSTEM MEASUREMENTS	7
	APPLICATION OF OTHER CAST	2
		8.7

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-OBS

"REPRODUCED AT GOVERNMENT EXPENSE"

130

PAGE 3

SUNGICAL PROCEDURES DATA FT LEGNARD WOODD JUL - SEP 87

	PRICEDURAS TOURIST	40.73EX
1359	OTHER EXTRACAPSULAR EXTRACTION OF LENS	9
	INTPANASAL ANTROTOMY	1
2309	EXTRACTION OF OTHER TOUTH	2 2
2320	RESTORATION OF TOOTH BY FILLING	2
2630	TOWSILLECTOMY WITH ADENOIDECTOMY	8
2350	ADEMOIDECTUMY WITHOUT TOWSILLECTOMY	1
3142	LARYNGOSCOPY AND OTHER TRACHEDSCOPY	3
5300	UNITATERAL REPAIR OF INGUINAL HERNIA, NUT OTHERWISE SPECIFIED	13
5349	OTHER UMBILICAL HERNIORRHAPMY	3
5359	REPAIR OF OTHER HEAMIA OF AUTERIUR ABOOMINAL WALL	2
5421	LAPAROSCUPY	25
5732	OTHER CYSTUSCOPY	14
	TRAMSURETHRAL BIOPSY OF BLADDER	2
	OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESSON, TISSUE	5
	REPAIR OF HYPOSPADIAS OR EPISPADIAS	1
	DIAGNOSTIC AMNISCENTESIS	1
7075	CLUSED REDUCTION OF MANDIPULAR FRACTURE	1
	BURSUTU!"Y	2
	EXCISION OF LESION OF TENDOM SHEATH	1
	EXCISION OF LESION OF OTHER SOFT TISSUE	2
	OTHER PLASTIC OPERATIONS ON TENDON	2
8511	PERCUTANEOUS (MEEDLS) BIUPSY OF BREAST	ڌ
	OTHER BIUPSY OF BREAST	12
	OTHER NONOPERATIVE GENITUURINARY SYSTEM HEASUREMENTS	15
9353	APPLICATION OF OTHER CASE	خ خ
	·	

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Blostatistics Activity
HSHI-QBS

PASE 4

SURGICAL PROCEDURES DATA FT LEGNARD WOODD CCT - DEC 87

"REPRODUCED AT GOVERNMENT EXPENSE"

CONE	PROCEDURES ICO-9-CH	NUMBER
1359	UTHER EXTRACAPSULAR EXTRACTION OF LENS .	5
	RECESSION OF ONE EXTRADCULAR MUSCLE	3
	INTRANASAL ANTANTOMY	4
2237	OTHER EXTERNAL MAXILLARY ANTROTOMY	2
2309	EXTRACTION OF OTHER TOUTH	4
2 320	RESTURATION OF TOOTH BY FILLING	2
2450	ALVEOLOPIASTY	3
2520	TONSILLECTOMY WITHOUT APENUTUECTOMY	3
2530	TORSILLECTUMY WITH ADENOIDECTOMY	1 3
2660	ADENGIBECTOMY WITHOUT TOWS/LLECTOMY	5
3142	LARYNGUSCHPY AND OTHER TRACHEDSCOPY	4
5300	UNILATERAL REPAIR OF INGUINAL HERNIA, NOT OTHERWISE SPECIFIED	4
	OTHER UMBILICAL HERNIORRHAPHY	4
5421	LAPAROSCOPY	12
5732	OTHER CYSTOSCOPY	14
5733	TRANSURETHRAL BIOPSY OF BLADDER	2
5749	OTH TOANSURETHRAL EXCISION DESTRUCTION BLADDER LESION TISSUE	5
5345	REFAIR OF HYPOSPADIAS OR EPISPADIAS	1
751U	DIAGNOSTIC AMMIDCENTESIS	5
7675	CLOSED REDUCTION OF MANDIBULAR FRACTURE	3
23.13	EUK SUTUMY	4
	FASCIOTOMY	1
	EXCISION OF LESION OF TENDON SHEATH	2
	EXCISION OF LESION OF OTHER SOFT TISSUE	
83?8	OTHER PLASTIC GREEATIONS ON TENDON	1
	PERCUTANEOUS (VEEDLE) BILPSY OF BPERST	1 7
3512	OTHER BIOPSY OF BREAST	17
	CUTHER NONOPERATIVE CEMITUURINARY SYSTEM NEASUREMENTS	1 <i>3</i>
9353	APPLICATION OF OTHER CAST	1
		153

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-OBS

REPORT C(3)

SURGICAL PROCEDURES DATA FT LEGNARD WOOD JAN - MAR **(88**7)

CODE	PROCEDURES	ICD-9-6M	NUMBER
0 ÷ 7 (-	DECOMPTONETTON	OF EYELID. NOT OTHERWISE SPECIFIED	1
		SULAR EXTRACTION OF LENS	13
		NE EXTRAUCULAD MUSCLE	3
	INTRAMASAL ANT		1
	-	MAXILLARY ANTROTOMY	7
	EXTRACTION OF	· · · · · · · · · · · · · · · · · · ·	i
		TOOTH BY FILLING	Ž
	ALVEGLOPLASTY	TO THE ST TILLIO	5
		WITHOUT ADENOIDECTOMY	7
		with adenoidectomy	12
	· · · · · · · · · · · · · · · · · · ·	WITHOUT TOWSILLECTOMY	5.
		IND OTHER TRACHEDSCOPY	2
		AIR OF INGUINAL HERNIA, NOT OTHERWISE SPECIFIED	
		L HERNIORSHAPHY	1
5359	REPAIR OF OTHE	R HERMIA OF ANTERIOR ABDOMINAL NALL	4
	LAPAROSCUPY		39
5732	OTHER CYSTOSCE	IPY	12
5733	TRANSURETHRAL	BIOPSY OF ELADDER	7
5749	OTH TRANSURETH	RAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE	4
5345	REPAIR OF HYPO	ISPADIAS OR EPISPADIAS	2
7510	DIAGNOSTIC 4MM	HIDCENTESIS	3
7535	OTHER DIAGNOST	TIC PROCEDURES ON FETUS AND AMNION	86
7075	CLUSED REDUCTI	ON OF MANDIBULAR FRACTURE	2
8303	BURSUTUMY		1
8331	EXCISION OF LE	ESION OF TENDOM SHEATH	i
		UPERATIONS ON TENDON	1
8511	PERCUTANERUS (NEEDLE) BIUPSY OF BREAST	2
	OTHER BIJPSY D		15
8929	OTHER NOWDREKA	ATIVE GENITOURINARY SYSTEM MEASUREMENTS	Ó
93-3	APPLICATION OF	FIDTHER CAST	11
			266

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Diostatistics Activity
HSHI-OBS

258

PCN: RUF-063

PAGE 2

SURGICAL PROCEDURES DATA OCOOM CANNOS TO LEDWARD WOOD SERVICE SERVICE

NUMBER CUDE PACCEDURES ILD-9-04 OBTO RECONSTRUCTION OF EYELID, NOT OTHERWISE SPECIFIED 3 10 1359 OTHER EXTRACAPSULAR EXTRACTION OF LENS 1511 RECESSION OF DHE EXTRAOCULAR MUSCLE 5 2 2220 INTRAMASAL ANTROTOMY 3 2239 OTHER EXTERMAL MAXILLARY ANTROTOMY 4 2309 EXTRACTION OF OTHER TOUTH 3 2320 RESTURATION OF TOOTH BY FILLING 5 2820 TOWSILLECTOMY WITHOUT ADENUIDECTOMY 2830 TONSILLECTOMY WITH ADENOISECTOMY 3∪ 2860 ADENOIDECTOMY WITHOUT TOWSILLEUTO"Y 4 1. 3142 LARYNGOSCOPY AND OTHER TRACHEDSCOPY 5300 UNILATERAL REPAIR OF INGUINAL HERNIA, NOT OTHERWISE SPECIFIED 4 4 5349 OTHER UMBILICAL HERNIGRRHAPHY 5359 REPAIR OF OTHER HERNIA OF ANTERIOR ABDUMINAL WALL 2 18 5421 LAPARDSCUPY 5 5732 OTHER CYSTOSCOPY ó 5733 TRANSURETHRAL BIOPSY OF BLADDER 5749 OTH TRANSURETHRAL EXCISION, DESTRUCTION, BLADDER LESION, TISSUE 6 1 7510 DIAGNOSTIC AMNIDCENTESIS 7535 OTHER DIAGNOSTIC PROCEDURES ON FETUS AND AMNION 101 7675 CLOSED REDUCTION OF MANDIDULAR FRACTURE 1 2 8303 BURSUTUMY 1 8314 FASCIDIOMY 2 8331 EXCISION OF LESION OF TENDON SHEATH 1 8339 EXCISION OF LESION OF OTHER SOFT TISSUE 8386 OTHER PLASTIC OPERATIONS ON TENDON ŝ 2 8511 PERCUTAMEDUS (MEEDLE) BIUPSY OF BREAST 33 R512 OTHER BIOPSY OF BREAST 2929 OTHER NONOPERATIVE GENITUURINARY SYSTEM NEASUREMENTS 1 5 9573 APPLICATION OF OTHER CAST

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-OBS

PCN: RUF-363

PAGE 3

SURGICAL PROCEDURES DATA FT LEONARD WODUD JUL - SEP 82

CDDE	PROCEDURES	100-9-6M	NしMはEk
,			
057u	RECORSTRUCTION	OF EYELID, NOT OTHERWISE SPECIFI	ED 3
1559	OTHER EXTRACAD	ULAR EXTRACTION OF LENS	21
	INTRAMASAL ARTA		2
2239	OTHER EXTERNAL	YNCTOXTHA YXALLIXAM	5
2450	ALVEDLOPLASTY		1
3ن 2	TOUSILLECTO"Y	YNCTREDID/BUILD HILL	1.2
2550	ADENDIDECTURY	RITHOUT TOWSILLECTOMY	<u> </u>
5300	UMILATERAL REP.	IR OF INGULARD HERMIA, MOT CTHERM	ISE SPECIFIED 5
5349	OTHER UMBILIUA	HERMIORRHAPHY	
5359	REPAIR OF OTHE	N HERNIA OF ANTERIOR ADDAMINAL WA	Lu
5421	LAPAROSCUPY		2 ·
	OTHER CYSTUSCO		7
5733	TRANSURETHRAL	BIOPSY OF BLADDER	185107+TI5SUE 2
5749	OTH TRANSURETH	RAL EXCISION DESTRUCTION BLADDER	TE210.1+11720E 5
		SPADIAS OR EPISPADIAS	2
751ŭ	DIAGNOSTIC AMN	IDCENTESIS	_1
7535	OTHER DIAGNOST	IC PROCEDURES ON FETUS AND AMNION	54
7675	CLOSED REDUCTI	ON OF MANDIBULAR FRACTURE	2
83 03	BURSOTUMY		5
	FASCIBTOMY		3
3333	OTHER PLASTIC	OPERATIONS ON TENDON	1
		REEDLE) BIUPSY OF BREAST	$\frac{1}{2}$
	OTHER BIOPSY O		15
9353	APPLICATION OF	OTHER CAST	6
			161

... PREPARED BY: Department of the Army
US Army Patient Administration Systems
and Sibstaticities Activity
HSHI-Q3S
1.6 FED. 4000 2011: RUF-003

435 4

SURDICAL PROCEDURES DATA FT LEGNARD WOOT OCT - DEG BO

PRECEDENCES IC 2-2-2 i **ははは3**目の TTO RECOUSTRUCTION OF EYELTU. NOT OTHERWIDE SPHOIFIED 1 309 OTHER EXTRACARSULAR EXTRACTION OF LENS 14 FILE RECESSION OF ONE EXTRAPODULAR MUSCLE 1 220 INTRA 45 TE ANTOUTO TY 239 OTHER EXTERNAL MAXILLIANY ANTROTOMY 3U9 EXTRACTION OF DIRECTION 4 1 DEO RESTORATION OF TOOTH BY FILLING 1 +50 ALVEOLOPLACTY SED TOWSILLECTERY WITHOUT ADEMOIDECTORY 130 TOMSTELLESTORY WITH ADEMOTOROTORY 12 BUD ADE DIDECTORY WITHOUT TURSTLESTORY 1 142 LARYNGOSCUPY AND OTHER TOACHEDSCOPY 1 300 UNILATERAL REPAIR OF INCUINAL HERMIA, NOT OTHERWISE SPECIFIED 7 350 REPAIR OF OTHER MERAIA OF AUTERIOR ARDOMINAL WALL 4 +21 EARARGSCOPY 13 732 OTHER CYSTOSCUPY 13 733 TRAISURETHRAL BIORSY OF BLADDER 2 FIO DIAGNOSTIC AMNIGCEMTESIS 1 535 OTHER DIAGNOSTIC PROCEDURES ON FETUS AND AMNION 61 575 CLOSED REDUCTION OF MANUIBULAR FRACTURE 2 314 FASCIOTO"Y 2 331 EXCISION OF LOSIGN OF TENDOU SHEATH 303 OTHER PLASTIC OPERATIONS OF TENDON 3 312 OTHER FIORSY OF PREAST PLA OTHER MENERATIVE BENITHUNG HANY SMOTER MENSURAMENTS 353 APPLICATION OF STATE CAST

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HSHI-OBS

15

APPENDIX E

CHOOSING THE FIRST FORECAST AND ALPHA LEVEL

The warm up sample (periods 1 to 6) is used to compute the first forecast (F_1) and to choose $\boldsymbol{\swarrow}$. The rule of the thumb is to choose F_1 as the mean of the warm-up sample. To choose $\boldsymbol{\swarrow}$, a range of trial values must be tested. The "best fitting" $\boldsymbol{\searrow}$ is the one that gives the minimum MSE in the warm up sample. Although $\boldsymbol{\swarrow}$ can be any number between 0 and 1, it is usually adequate to test only nine values: .1, .2, ..., .9.

To determine F::

$$F_1 = 97 + 243 + 228 + 239 + 211 + 87 / 6 = 184$$

To determine <table-cell-columns> :

begin with trial value of .1

	Data	Forecast	Error	Forecast for t + 1
ţ.	X F	F _t	et = Xt - Ft	$F_{t+1} = F_t + \infty e_t$
1	97	184	-87	$F_2 = 184 + .1(-87) = 175$
2	243	175	68	$F_3 = 175 + .1(68) = 182$
3	228	182	46	$F_4 = 182 + .1(46) = 187$
4	239	187	52	$F_{B} = 187 + .1(52) = 192$
5	211	192	19	$F_6 = 192 + .1(19) = 194$
6	87	194	-107	

MSE (periods 1 to 6) = $87^2 + 68^2 + 46^2 + 52^2 + 19^2 + 107^2 / 6$ = 4803

next, try trial value of .5

t	Data X•	Forecast F _t	Error e. = X F.	Forecast for t + 1 $F_{t+1} = F_t + \mathbf{c}_{t}$
1 2 3 4 5	97 243 228 239 211 87	184 141 192 210 225 218	-87 102 36 29 -14 -131	$F_2 = 184 + .5(-87) = 141$ $F_3 = 141 + .5(102) = 192$ $F_4 = 192 + .5(36) = 210$ $F_5 = 210 + .5(29) = 225$ $F_6 = 225 + .5(-14) = 218$

MSE (periods 1 to 6) = $87^2 + 102^2 + 36^2 + 29^2 + 14^2 + 131^2 / 6$ = 6245

lastly, try trial value of .9

t	Data X•		Error et = Xt - Ft	Forecast for t + 1 $F_{t+1} = F_t + \mathbf{C}_{e_t}$
1	97	184	-87	$F_2 = 184 + .9(-87) = 106$
2	243	106	137	$F_{5} = 106 + .9(137) = 229$
3	228	229	-1	$F_4 = 229 + .9(-1) = 228$
4	239	228	11	$F_{5} = 228 + .9(11) = 238$
5	211	238	-27	$F_6 = 238 + .9(-27) = 214$
6	87	214	-127	
MSE	(periods		= 87° + 137° + = 7220	1 ¹ + 11 ² + 27 ² + 127 ² / 6

The MSE is lowest with the \propto = .1

Therefore, choose $oldsymbol{lpha}$ of .1

(note: one can discern the proper ∞ without testing all nine trial values. By attempting the extreme values and a value in the middle, the proper ∞ becomes apparent.)

APPENDIX F

STRUCTURED SURVEY FOR SOLICITING
STAFF OPINIONS REGARDING SAME-DAY SURGERY

STRUCTURED SURVEY FOR SOLICITING STAFF OPINIONS REGARDING SAME-DAY SURGERY

A research study is being conducted to determine the feasibility of establishing a same-day surgery program at General Leonard Wood Army Community Hospital. Completion of this survey will only require a few minutes of your time. Thank you for your cooperation.

QUESTIONS:

1. Have you ever performed surgery in a same-day surgery facility?

YES / NO

2. Do you consider yourself experienced with regard to the same-day surgery modality?

YES / NO

3. Do you consider yourself knowledgeable with regard to same-day surgery concepts and procedures?

YES / ND

4. If GLWACH possessed a same-day surgery program, would you recommend a patient to select the same-day surgery option?

YES / NO

5. Do you feel the patients you presently treat would choose the same-day surgery option if available to them?

YES / NO

6. Do you feel it would be feasible to establish a same-day surgery program at GLWACH?

YES / NO

IF NO, WHY NOT?

7. Would you support the establishment of a same-day surgery porgram at GLWACH?

YES / NO

- 8. Which one of the following reasons is most important in justifying implementation of a same-day surgery program in a military hospital?
 - a. Patient preference
 - b. Physician preference
 - c. Resource efficiency (aconomic use of resources)
 - d. Clinical effectiveness (clinically most sound)
 - e. Other____
- 9. What do you feel is the primary advantage to be gained in establishing a same-day surgery program at GLWACH?
 - a. Patient's lifestyle only minimally changed.
 - b. Patient anxiety is lessened.
 - c. Costs are reduced (more efficient use of resources).
 - d. Less risk of nosocomial infection...
 - e. No advantage.
 - f. Other_____
- 10. What do you believe would be the primary disadvantage in establishing a same-day surgery program at GLWACH?
 - a. Patients may not adhere to preoperative instructions.
 - b. Patients may not have transportation to/from hospital.
 - c. Patients may not have competent assistance at home.
 - d. Reduced control over post-operative care of patient.
 - e. No disadvantage.
 - f. Other_____
- 11. Which conditions at GLWACH do you believe warrant establishment of a same-day surgery program? Circle one or more.
- a. Trend in civilian hospitals toward expansion of same-day surgery programs.
- b. Forthcoming DRG-based resource allocation system for military hospitals.
 - c. Current surgical workload.
 - d. Other____
- 12. Which of the surgical procedures you are currently performing on an inpatient basis would you like to perform in the same-day surgery modality?
 - a.
 - b.
 - c.
 - d. None.

APPENDIX G

RESPONSES TO SURVEY
SOLICITING STAFF OPINIONS REGARDING SAME-DAY SURGERY

Responses to Survey Soliciting Staff Opinions Regarding Same-day Surgery

Question <u>Number</u>	Percentage Responding
1	85% yes 15% no
2	92% yes 8% no
3	100% yes 0% no
4	85% yes 15% no
5	92% yes 5% no
6	<pre>85% yes 15% no reasons not considered feasible include: - "I think the patients depend to much on our inpatient care (free service). ER is going to be overloaded with minor complications too." - "Our patients already are admitted the day before. Those that can, go home that night on pass, which in effect is how day surgery works."</pre>
7	92% yes 8% no
8	15% chose (a) 8% chose (b) 85% chose (c) 0% chose (d) 0% chose (e)
9	15% chose (a) 0% chose (b) 85% chose (c) 15% chose (d) 15% chose (e) 0% chose (f)

Question <u>Number</u>	Percentage Responding
10	30% chose (a) 30% chose (b) 30% chose (c) 46% chose (d) 23% chose (e) 15% chose (f) "other disadvantages" included:
11	46% chose (a) 77% chose (b) 15% chose (c) 15% chose (d) "other conditions" included:
12	responses included:

- tubal ligation
 - arthroscopy
 - cataracts
 - carpal tunnel release
 - ganglion excisions
 - removal of retained/buried hardware
 - "90% podiatric medicine currently performed in civilian sector as same day very cost effective and practical."
 - podiatry cases (forefoot)
 - D & C
 - minilaps BTL
 - cone biopsies
 - "majority of otorhinolarangology surgical cases"
 - inguinal hernia
 - pilonidal resection
 - needle loc. breast biopsy
 - simple eyelid surgeries
 - diagnostic laparoscopy
 - laser cone biopsy
 - laparoscopic surgery

APPENDIX H

TOP 30 SUGGESTED SAME-DAY SURGERIES
BY HIGHEST FREQUENCY, FISCAL YEAR 1988

REPORT B

- TOP 30 SUGGESTED SAME DAY SURGERIES BY HIGHEST FREQUENCY FT LEONARD WOOD, FY38

OP 31 PROCEDURES WIT HIGHEST FREQUENCIES

RANK	OP CODE	PROCEDURE TITLE (ICPM)	DSPO
1	7535	OTHER DIAGNOSTIC PROCEDURES ON FETUS AND AMNION	239
2		OTHER BIOPSY OF BREAST	75
3		TONSILLECTOMY WITH ADENOIDECTOMY	67
4		LAPAROSCOPY	64
5		OTHER EXTRACAPSULAR EXTRACTION OF LENS	54
6		UNILATERAL REPAIR OF INGUINAL HERNIA+NOT OTHERWISE SPECIFIED	17
7		OTHER CYSTOSCOPY	17 15
8	2820	TONSILLECTOMY WITHOUT ADENOIDECTOMY	13
9		OTH TRANSURETHRAL EXCISION. DESTRUCTION. BLADDER LESION. TISSUE	13
10		TRANSURETHRAL BIOPSY OF BLADDER	
11		BURSOTOMY	12
12		OTHER EXTERNAL MAXILLARY ANTROTOMY	12
13		OTHER NONOPERATIVE GENITOURINARY SYSTEM MEASUREMENTS	11
14		RECESSION OF OME EXTRAOCULAR MUSCLE	10 9
15			7
16		DIAGNOSTIC AMNIOCENTESIS	8 8 7 7
17		CLOSED REDUCTION OF MANDIBULAR FRACTURE	8
18		REPAIR OF OTHER HERNIA OF ANTERIOR ABDOMINAL WALL	<u>'</u>
19	-	RECONSTRUCTION OF EYELID, NOT OTHERWISE SPECIFIED	
20		APPLICATION OF OTHER CAST	6
21		PERCUTANEOUS (NEEDLE) BIOPSY OF BREAST	6
22			
23			6 5 5 4 4
24			•
25			4
26	8339	EXCISION OF LESION OF OTHER SOFT TISSUE	4
27	7759	OTHER BUNIONECTOMY	4
28	0460	TRANSPOSITION OF CRANIAL AND PERIPHERAL NERVES	4
29	3142		4 3 3 3
30	5850	RELEASE OF URETHRAL STRICTURE	3
31	. 2220	INTRANASAL ANTROTOMY	3
		TOTAL	711

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Brostahstics Activity
HSHI-CIBS

APPENDIX I

DRG THRESHHOLDS

D	IAGNOSES RELATED GROUPS OUTLIER THRESHHOLDS		UPPER MITS	
	CRANIOTOMY AGE >17 EXCEPT FOR TRAUMA CRANIOTOMY FOR TRAUMA AGE >17	7 2		
3	CRANIOTOMY AGE <18	3		
4	SPINAL PROCEDURES	3		
	EXTRACRANIAL VASCULAR PROCEDURES	3		
	CARPAL TUNNEL RELEASE		4	
7	PERIPH & CRANIAL NERVE & OTHER NERV SYST PROC AGE >69 &/OR C.			
8 9	PERIPH & CRANIAL NERVE & OTHER NERV SYST PROC AGE <70 W/O C. OSPINAL DISORDERS & INJURIES	2. 1 1	11 21	فد
	NERVOUS SYSTEM NEOPLASMS AGE >69 AND/OR C. C.	1	23	"REPRODUCED AT GOVERNMENT EXPENSE
	NERVOUS SYSTEM NEOPLASMS AGE >69 AND/OR C. C. NERVOUS SYSTEM NEOPLASMS AGE <70 W/O C. C. DEGENERATIVE NERVOUS SYSTEM DISORDERS MULTIPLE SCLEROSIS & CEREBELLAR ATAXIA SPECIFIC CEREBROVASCULAR DISORDERS EXCEPT TIA TRANSIENT ISCHEMIC ATTACKS AND PRECEREBRAL OCCLUSIONS NONSPECIFIC CEREBROVASCULAR DISORDERS WITH C. C. NONSPECIFIC CEREBROVASCULAR DISORDERS W/O C. C.	i	21	õ
	DEGENERATIVE NERVOUS SYSTEM DISORDERS	ī	21	Ĕ
	MULTIPLE SCLEROSIS & CEREBELLAR ATAXIA	ī	21	ĕ
74	SPECIFIC CEREBROVASCULAR DISORDERS EXCEPT TIA	2	23	Ž
15	TRANSIENT ISCHEMIC ATTACKS AND PRECEREBRAL OCCLUSIONS	1	14	ဂ္ဂ
16	NONSPECIFIC CEREBROVASCULAR DISORDERS WITH C. C.	2	23	ž
17	NONSPECIFIC CEREBROVASCULAR DISORDERS W/O C. C. C. CRANIAL & PERIPHERAL NERVE DISORDERS AGE >69 AND/OR C. C.	ī	21	P
18	CRANIAL & PERIPHERAL NERVE DISORDERS AGE >69 AND/OR C. C.	2	22	Σm
19	CRANIAL & PERIPHERAL NERVE DISORDERS AGE <70 W/O C. C. NERVOUS SYSTEM INFECTION EXCEPT VIRAL MENINGITIS	1 2	20	Z
	VIRAL MENINGITIS	_	23 8	<u>Т</u>
	HYPERTENSIVE ENCEPHALOPATHY	1	20	Ä
	NONTRAUMATIC STUPOR & COMA	1	14	Š
	SEIZURE & HEADACHE AGE >69 AND/OR C. C.	î	47	=
	SEIZURE & HEADACHE AGE 18-69 W/O C. C.	1		
	SEIZURE & HEADACHE AGE 0-17	1		
27	TRAUMATIC STUPOR & COMA, COMA>1 HR	1		
	TRAUMATIC STUPOR & COMA, COMA <1 HR AGE >69 AND/OR C. C.	1		
	TRAUMATIC STUPOR & COMA <1 HR AGE 18-69 W/O C. C.	1		
	TRAUMATIC STUPOR & COMA <1 HR AGE 0-17	1	2	
	CONCUSSION AGE >69 AND/OR C. C.	1	7	
	CONCUSSION AGE 18-69 W/O C. C. CONCUSSION AGE 0-17	1	3	
34		1	21	
	OTHER DISORDERS OF NERVOUS SYSTEM AGE <70 W/O C. C.	1	19	
	RETINAL PROCEDURES	2	23	
	ORBITAL PROCEDURES	ī		
	PRIMARY IRIS PROCEDURES	1	13	
	LENS PROCEDURES WITH OR WITHOUT VITRECTOMY	2	4	
40	EXTRAOCULAR PROCEDURES EXCEPT ORBIT AGE >17	1	5	
	EXTRAOCULAR PROCEDURES EXCEPT ORBIT AGE 0-17	1	2.	
	INTRAOCULAR PROCEDURES EXCEPT RETINA, IRIS + LENS	2	21	
	НУРНЕМА	2	12	
	ACUTE MAJOR EYE INFECTIONS	2	9	
	NEUROLOGICAL EYE DISORDERS	1 1	15 17	
	OTHER DISORDERS OF THE EYE AGE >17 WITH C.C OTHER DISORDERS OF THE EYE AGE >17 W/O C.C	1	11	
	OTHER DISORDERS OF THE EYE AGE 0-17 W/O C.C.	1	6	
	MAJOR HEAD & NECK PROCEDURES	4	37	
	SIALOADENECTOMY	2	9	
	SALIVARY GLAND PROCEDURES EXCEPT SIALOADENECTOMY	2	11	
	CLEFT LIP & PALATE REPAIR	2	10	

53	SINUS & MASTOID PROCEDURES AGE >17	2	8
	SINUS & MASTOID PROCEDURES AGE 0-17	ī	7
	MISCELLANEOUS EAR, NOSE & THROAT PROCEDURES	ī	5
	RHINCPLASTY	ī	5
57		1	7
	T & A PROC EXCEPT TONSILLECTOMY &/OR ADENOIDECTOMY ONLY, AG 0-17	1	3
59		2	5
60	•	2	3
	MYRINGOTOMY WITH TUBE INSERTION AGE >17	1	4
62	MYRINGOTOMY WITH TUBE INSERTION AGE 0-17	1	1
63	OTHER EAR, NOSE & THROAT O.R. PROCEDURES	1	21
	EAR, NOSE & THROAT MALIGNANCY	1	22
65	DISEQUILIBRIUM	1	13
66	EPISTAXIS	1	9
67	EPIGLOTTITIS	1	13
68	OTITIS MEDIA & URI AGE >69 AND/OR C. C.	1	9
69	OTITIS MEDIA & URI AGE 18-69 W/O C. C.	1	5
70	OTITIS MEDIA & URI AGE 0-17	1	5
71	LARYNGOTRACHEITIS	1	4.
	NASAL TRAUMA & DEFORMITY	1	.4
	OTHER EAR, NOSE & THROAT DIAGNOSES AGE >17	1	
	OTHER EAR, NOSE & THROAT DIAGNOSES AGE 0-17	1	5
75	MAJOR CHEST PROCEDURES	5	30
76	OTHER RESPIRATORY SYSTEM O.R. PROCEDURES WITH C. C. OTHER RESPIRATORY SYSTEM O.R. PROCEDURES W/O C. C.	4	31
77	OTHER RESPIRATORY SYSTEM O.R. PROCEDURES W/O C. C.	1	23
78	PULMONARY EMBOLISM	2	23
7 9	RESPIRATORY INFECTIONS & INFLAMMATIONS AGE >69 AND/OR C. C. RESPIRATORY INFECTIONS & INFLAMMATIONS AGE 18-69 W/O C. C. RESPIRATORY INFECTIONS & INFLAMMATIONS AGE 0-17	3	27
80	RESPIRATORY INFECTIONS & INFLAMMATIONS AGE 18-69 W/O C. C.	2	24
		1	15
	RESPIRATORY NEOPLASMS	1	22
	MAJOR CHEST TRAUMA AGE >69 AND/OR C.C.	2	22
	MAJOR CHEST TRAUMA AGE <70 W/O C. C.		8
	PLEURAL EFFUSION AGE >69 AND/OR C. C.	1	21
	PLEURAL EFFUSION AGE <70 W/O C. C.		20
	PULMONARY EDEMA & RESPIRATORY FAILURE		21
	CHRONIC OBSTRUCTIVE PULMONARY DISEASE		19
89	•	2	20
90		2	9
91		1	7
92	•	2	22
	INTERSTITIAL LUNG DISEASE AGE <70 W/O C. C.	1	20
	PNEUMOTHORAX AGE >69 AND/OR C. C.	2 2	23
	PNEUMOTHORAX AGE <70 W/O C. C.		15
96 97		2 1	14 9
	BRONCHITIS & ASTHMA AGE 18-69 W/O C. C. BRONCHITIS & ASTHMA AGE 0-17	1	6
	RESPIRATORY SIGNS & SYMPTOMS AGE >69 AND/OR C. C.	1	17
	RESPIRATORY SIGNS & SYMPTOMS AGE >09 AND/OR C. C. RESPIRATORY SIGNS & SYMPTOMS AGE <70 W/O C. C.	1	9
100	WEST INTOKE STORE & STREETING WAT // MAC C. C.	1	J

101	OTHER RESPIRATORY SYSTEM DIAGNOSES AGE >69 AND/OR C. C.	1	21
102	OTHER RESPIRATORY SYSTEM DIAGNOSES AGE >69 AND/OR C. C. OTHER RESPIRATORY SYSTEM DIAGNOSES AGE <70 WITHOUT C. C.		9
100	TIDE DATE MIDE STORY SEEM		
104	CARDIAC VALVE PROCEDURE WITH PUMP & WITH CARDIAC CATH CARDIAC VALVE PROCEDURE WITH PUMP & W/O CARDIAC CATH	8	41
105	CARDIAC VALVE PROCEDURE WITH PUMP & W/O CARDIAC CATH	9	35
106	CORONARY BYPASS WITH CARDIAC CATH	9	36
	CORONARY BYPASS W/O CARDIAC CATH		29
	OTHER CARDIOVASCULAR OR THORACIC PROC, WITH PUMP		26
	CARDIOTHORACIC PROCEDURES W/O PUMP		25
110	MAJOR RECONSTRUCTIVE VASCULAR PROCEDURES AGE >69 AND/OR C. C.		34
111	MAJOR RECONSTRUCTIVE VASCULAR PROCEDURES AGE <70 W/O C. C.		27
	VASCULAR PROCEDURES EXCEPT MAJOR RECONSTRUCTION W/O PUMP		25
	AMPUTATION FOR CIRC SYSTEM DISORDERS EXCEPT UPPER LIMB & TOE	12	45
114	UPPER LIMB & TOE AMPUTATION FOR CIRC SYSTEM DISORDERS	3	29
115	PERM CARDIAC PACEMAKER IMPLANT WITH AMI, HEART FAILURE OR SHOCK	1	23
116	PERM CARDIAC PACEMAKER IMPLANT W/O AMI, HEART FAILURE OR SHOCK	2	24
117	CARDIAC PACEMMAKER REPLACE & REVIS EXC GEN REPL	2	15
118	CARDIAC PACEMAKER PULSE GENERATOR REPLACEMENT	2	20
119	VEIN LIGATION & STRIPPING	2	9
120	VEIN LIGATION & STRIPPING OTHER CIRCULATORY SYSTEM O.R. PROCEDURES CIRCULATORY DISORDERS WITH AMI & C.V. COMP. DISCH. ALIVE CIRCULATORY DISORDERS WITH AMI W/O C.V. COMP. DISCH. ALIVE CIRCULATORY DISORDERS WITH AMI, EXPIRED CIRCULATORY DISORDERS EXC AMI, WITH CARD CATH & COMPLEX DIAG	1	26
121	CIRCULATORY DISORDERS WITH AMI & C.V. COMP. DISCH. ALIVE	2	2 5
122	CIRCULATORY DISORDERS WITH AMI W/O C.V. COMP. DISCH. ALIVE	2	23
123	CIRCULATORY DISORDERS WITH AMI, EXPIRED	1	19
124	CIRCULATORY DISORDERS EXC AMI, WITH CARD CATH & COMPLEX DIAG	2	23
145	CIRCULATORI DIDORDERO EAC AMI, WITH CARD CATH W/O CONTIES DIAG	_	13
	ACUTE & SUBACUTE ENDOCARDITIS		29
127	HEART FAILURE & SHOCK	2	20
128	DEEP VEIN THROMBOPHLEBITIS CARDIAC ARREST, UNEXPLAINED PERIPHERAL VASCULAR DISORDERS AGE >69 AND/OR C. C. PERIPHERAL VASCULAR DISORDERS AGE <70 W/O C. C. ATHEROSCLEROSIS AGE >69 AND/OR C. C. ATHEROSCLEROSIS AGE <70 W/O C. C.	4	23
129	CARDIAC ARREST, UNEXPLAINED	1	20
130	PERIPHERAL VASCULAR DISORDERS AGE >69 AND/OR C. C.	2	21
131	PERIPHERAL VASCULAR DISORDERS AGE <70 W/O C. C.	1	18
132	ATHEROSCLEROSIS AGE >69 AND/OR C. C.	1	16
133	ATHEROSCLEROSIS AGE <70 W/O C. C.	1	14
134	HYPERTENSION	1	12
135	CARDIAC CONGENITAL & VALVULAR DISORDERS AGE >69 AND/OR C. C.	1	21
	CARDIAC CONGENITAL & VALVULAR DISORDERS AGE 18-69 W/O C. C.		14
	CARDIAC CONGENITAL & VALVULAR DISORDERS AGE 0-17		13
	CARDIAC ARRHYTHMIA & CONDUCTION DISORDERS AGE >69 AND/OR C. C.		14
	CARDIAC ARRHYTHMIA & CONDUCTION DISORDERS AGE <70 W/O C. C.		9
	ANGINA PECTORIS		10
	SYNCOPE & COLLAPSE AGE >69 AND/OR C. C.		14
	SYNCOPE & COLLAPSE AGE <70 W/O C. C.		10 7
	CHEST PAIN OTHER CIRCULATORY DIAGNOSES WITH C. C.		22
			15
	OTHER CIRCULATORY DIAGNOSES W/O C. C. RECTAL RESECTION AGE >69 AND/OR C. C.		35
	RECTAL RESECTION AGE <00 W/O C C.		30
148	MAJOR SMALL & LARGE BOWEL PROC. LARS AGE >69 AND/OR C. C.	6	32
	MAJOR SMALL & LARGE BOWEL PROCEDURES AGE <70 W/O C. C.		24
	PERITONEAL ADHESIOLYSIS AGE >69 AND/OR C. C.		29
	PERITONEAL ADHESIOLYSIS AGE <70 W/O C. C.	3	
	MINOR SMALL & LARGE BOWEL PROCEDURES AGE >69 AND/OR C. C.	1	
	MINOR SMALL & LARGE BOWEL PROCEDURES AGE <70 W/O C. C.		19

```
STOMACH, ESOPHAGEAL & DUODENAL PROCEDURES AGE >69 AND/OR C. C.
 54
                                                                                                                                       27
        STOMACH, ESOPHAGEAL & DUODENAL PROCEDURES AGE 18-69 W/O C. C.
                                                                                                                                      21
        STOMACH, ESOPHAGEAL & DUODENAL PROCEDURES AGE 0-17
 56
                                                                                                                                       11
 57
        ANAL AND STOMAL PROCEDURES AGE >69 AND/OR C. C.
                                                                                                                                      18
        ANAL AND STOMAL PROCEDURES AGE <70 W/O C. C.
                                                                                                                                      10
        HERNIA PROCEDURES EXCEPT INGUINAL & FEMORAL AGE >69 AND/OR C.C. 2
HERNIA PROCEDURES EXCEPT INGUINAL & FEMORAL AGE 18-69 W/O C. C. 2
 59
                                                                                                                                      18
                                                                                                                                      8
60
        INGUINAL & FEMORAL HERNIA PROCEDURES AGE >69 AND/OR C. C. 2
INGUINAL & FEMORAL HERNIA PROCEDURES AGE 18-69 W/O C. C. 2
.61
                                                                                                                                      12
 62
                                                                                                                                        7
        HERNIA PROCEDURES AGE 0-17
                                                                                                                                        3
.63
        APPENDECTOMY WITH COMPLICATED PRINC. DIAG AGE>69 AND/OR C. C. 6 24
APPENDECTOMY WITH COMPLICATED PRINC. DIAG AGE <70 W/O C. C. 4 16
APPENDECTOMY W/O COMPLICATED PRINC. DIAG AGE >69 AND/OR C. C. 3 18
APPENDECTOMY W/O COMPLICATED PRINC. DIAG AGE <70 W/O C. C. 2 7
MOUTH PROCEDURES AGE >69 AND/OR C. C. 2 7
.64
.65
.66
.67
        MOUTH PROCEDURES AGE >69 AND/OR C.C.
.68
        MOUTH PROCEDURES AGE <70 W/O C.C.

OTHER DIGESTIVE SYSTEM O.R. PROCEDURES AGE >69 AND/OR C. C.

OTHER DIGESTIVE SYSTEM O.R. PROCEDURES AGE <70 W/O C. C.

1
.69
                                                                                                                                      12
.70
                                                                                                                                       27
.71
                                                                                                                                      15
                                                                                                                                      22
.72
.73
        DIGESTIVE MALIGNANCY AGE <70 W/O C. C.
                                                                                                                                       20
174
        G.I. HEMORRHAGE AGE >69 AND/OR C. C.
                                                                                                                                       18
175
        G.I. HEMORRHAGE AGE <70 W/O C. C.
                                                                                                                                       11
176
        COMPLICATED PEPTIC ULCER
                                                                                                                                       13
        UNCOMPLICATED PEPTIC ULCER >69 AND/OR C. C. UNCOMPLICATED PEPTIC ULCER <70 W/O C. C.
177
                                                                                                                                       19
178
                                                                                                                                        8
179
        INFLAMMATORY BOWEL DISEASE
                                                                                                                                       21
180
        G.I. OBSTRUCTION AGE >69 AND/OR C. C.
                                                                                                                                       18
181
        G.I. OBSTRUCTION AGE <70 W/O C. C.
                                                                                                                                       12
                                                                                                                                 1
182
        ESOPHAGITIS, GASTROENT, & MISC. DIGEST. DIS AGE >69 &/OR C. C.
                                                                                                                                       11
        ESOPHAGITIS, GASTROENT. & MISC. DIGEST, DIS AGE 18-69 W/O C. C. 1
ESOPHAGITIS, GASTROENTERITIS & MISC. DIGEST. DISORDERS AGE 0-17
DENTAL & ORAL DIS, EXC EXTRACTIONS & RESTORATIONS, AGE >17
DENTAL & ORAL DIS, EXC EXTRACTIONS & RESTORATIONS, AGE 0-17
1
DENTAL EXTRACTIONS & PESTORATIONS
183
                                                                                                                                        6
184
                                                                                                                                        5
185
                                                                                                                                     12
186
                                                                                                                                         4
        DENTAL EXTRACTIONS & RESTORATIONS
                                                                                                                                 1
                                                                                                                                         2
187
        OTHER DIGESTIVE SYSTEM DIAGNOSES AGE >69 AND/OR C. C.

OTHER DIGESTIVE SYSTEM DIAGNOSES AGE 18-69 W/O C. C.

OTHER DIGESTIVE SYSTEM DIAGNOSES AGE 0-17
188
                                                                                                                                      13
189
        OTHER DIGESTIVE SYSTEM DIAGNOSES AGE 0-17
190
                                                                                                                                        4
191
        MAJOR PANCREAS, LIVER & SHUNT PROCEDURES
                                                                                                                                      38
       MINOR PANCREAS, LIVER & SHUNT PROCEDURES

BILIARY TRACT PROC EXC TOT CHOLECYSTECTOMY AGE >69 &/OR C. C.

BILIARY TRACT PROC EXC TOT CHOLECYSTECTOMY AGE <70 W/O C. C.

TOTAL CHOLECYSTECTOMY WITH C.D.E. AGE >69 AND/OR C. C.

TOTAL CHOLECYSTECTOMY WITH C.D.E. AGE <70 W/O C. C.

TOTAL CHOLECYSTECTOMY W/O C.D.E. AGE >69 AND/OR C. C.

4

TOTAL CHOLECYSTECTOMY W/O C.D.E. AGE <70 W/O C. C.

4

HEPATOBILIARY DIAGNOSTIC PROCEDURE FOR MALIGNANCY

HEPATOBILIARY DIAGNOSTIC PROCEDURE FOR NON-MALIGNANCY

1
                                                                                                                                      41
192
193
                                                                                                                                      34
194
                                                                                                                                      24
                                                                                                                                      24
195
                                                                                                                                      20
196
                                                                                                                                     19
197
198
                                                                                                                                      10
199
                                                                                                                                       32
                                                                                                                                       21
200
```

```
201
      OTHER HEPATOBILIARY OR PANCREAS O.R. PROCEDURES
                                                                                                   1 24
202
      CIRRHOSIS & ALCOHOLIC HEPATITIS
                                                                                                    2 23
203
      MALIGNANCY OF HEPATOBILIARY SYSTEM OR PANCREAS
                                                                                                   1 22
      DISORDERS OF PANCREAS EXCEPT MALIGNANCY
      DISORDERS OF PANCREAS EXCEPT MALIGNANCI

DISORDERS OF LIVER EXC MALIG, CIRR, ALC HEPA AGE >69 AND/OR CC

DISORDERS OF LIVER EXC MALIG, CIRR, ALC HEPA AGE <70 W/O C. C.

1 17

DISORDERS OF THE BILIARY TRACT AGE >69 AND/OR C. C.

1 19
                                                                                                   2 21
205
206
207
208 DISORDERS OF THE BILIARY TRACT AGE <70 W/O C. C.
                                                                                                  1 11
                                                                                                 10 35
      MAJOR JOINT AND LIMB REATTACHMENT PROCEDURES
209
210 HIP & FEMUR PROCEDURES EXCEPT MAJOR JOINT AGE >69 AND/OR C. C. 8 40
      HIP & FEMUR PROCEDURES EXCEPT MAJOR JOINT AGE 18-69 W/O C. C.
211
                                                                                                   4 30
      HIP & FEMUR PROCEDURES EXCEPT MAJOR JOINT AGE 0-17
                                                                                                   3 27
212
      AMPUTATIONS FOR MUSCULOSKELETAL SYSTEM & CONN. TISSUE DISORDERS 1 26
213
                                                                                                  7 37
214
      BACK & NECK PROCEDURES AGE >69 AND/OR C. C.
215
      BACK & NECK PROCEDURES AGE <70 W/O C. C.
                                                                                                  5 30
      BIOPSIES OF MUSCULOSKELETAL SYSTEM & CONNECTIVE TISSUE
216
                                                                                                   1 21
216 BIOPSIES OF MUSCULOSKELETAL SYSTEM & CONNECTIVE TISSUE
217 WND DEBRID & SKN GRFT EXC HAND, FOR MUSCULOSKELETAL & CONN. TIS
218 LOWER EXTREM & HUMER PROC EXC HIP, FOOT, FEMUR AGE >69 &/OR CC
219 LOWER EXTREM & HUMER PROC EXC HIP, FOOT, FEMUR AGE 18-69 W/O CC
220 LOWER EXTREM & HUMER PROC EXC HIP, FOOT, FEMUR AGE 0-17
212
221 KNEE PROCEDURES AGE >69 AND/OR C. C.
                                                                                                  2 26
      KNEE PROCEDURES AGE <70 W/O C. C.
MAJOR SHOULDER/ELBOW PROC, OR OTHER UPPER EXTREMITY PROC WITH CC
SHOULDER, ELBOW OR FOREARM PROC, EXC MAJOR JOINT PROC. W/O CC
                                                                                                   1 13
222
223
224
                                                                                                   2 11
225
                                                                                                   1 9
      SOFT TISSUE PROCEDURES AGE >69 AND/OR C. C.
226
                                                                                                   2 23
      SOFT TISSUE PROCEDURES AGE <70 W/O C. C.

MAJOR THUMB OR JOINT PROC, OR OTH HAND OR WRIST PROC WITH CC

1 19
1 8
227
229
      HAND OR WRIST PROC, EXCEPT MAJOR JOINT PROC, W/O CC
      LOCAL EXCISION & REMOVAL OF INT FIX DEVICES OF HIP & FEMUR 2 11

LOCAL EXCISION & REMOVAL OF INT FIX DEVICES EXCEPT HIP & FEMUR 1 9
231
      ARTHROSCOPY
232
                                                                                                  1 7
      OTHER MUSCULOSKELET SYS & CONN TISS O.R. PROC AGE >69 &/OR CC 3 30
OTHER MUSCULOSKELET SYS & CONN TISS O.R. PROC AGE <70 W/O CC 2 18
233
234
      FRACTURES OF FEMUR
236
      FRACTURES OF HIP & PELVIS
                                                                                                   1 23
237
      SPRAINS, STRAINS, & DISLOCATIONS OF HIP, PELVIS & THIGH
                                                                                                   1 21
238
      OSTEOMYELITIS
      PATHOLOGICAL FRACTURES & MUSCULOSKELETAL & CONN. TISS. MALIGNCY CONNECTIVE TISSUE DISORDERS AGE >69 AND/OR C. C.
239
                                                                                                   1 21
240
                                                                                                   2 23
                                                                                                 1 21
241
      CONNECTIVE TISSUE DISORDERS AGE <70 W/O C. C.
242
      SEPTIC ARTHRITIS
                                                                                                  2 23
                                                                                                 1 21
1 21
1 19
1 17
1 16
243
      MEDICAL BACK PROBLEMS
      BONE DISEASES & SEPTIC ARTHROPATHY AGE >69 AND/OR C. C.
244
       BONE DISEASES & SEPTIC ARTHROPATHY AGE <70 W/O C. C.
      NON-SPECIFIC ARTHROPATHIES
246
247
       SIGNS & SYMPTOMS OF MUSCULOSKELETAL SYSTEM & CONN TISSUE
                                                                                                  1 13
       TENDONITIS, MYOSITIS & BURSITIS
       AFTERCARE, MUSCULOSKELETAL SYSTEM & CONNECTIVE TISSUE
                                                                                                  1 13
249
      FX, SPRNS, STRNS & DISL OF FOREARM, HAND, FOOT AGE 18-69 W/O CC

FX, SPRNS, STRNS & DISL OF FOREARM, HAND, FOOT AGE 18-69 W/O CC

FX, SPRNS, STRNS & DISL OF FOREARM, HAND, FOOT AGE 0-17

1 3
250
       FX, SPRNS, STRNS & DISL OF FOREARM, HAND, FOOT AGE 0-17
252
```

```
FX, SPRNS, STRNS & DISL OF UPARM, LOWLEG EX FOOT AGE>69 +/OR CC
 253
             FX, SPRNS, STRNS & DISL OF UPARM, LOWLEG EX FOOT AGE 18-69 WOCC 1 10
             FX, SPRNS, STRNS & DISL OF UPARM, LOWLEG EX FOOT AGE 0-17
 255
                                                                                                                                                                                                  1 5
             OTHER DIAGNOSES OF MUSCULOSKELETAL SYSTEM & CONNECTIVE TISSUE

TOTAL MASTECTOMY FOR MALIGNANCY AGE >69 AND/OR C. C.

TOTAL MASTECTOMY FOR MALIGNANCY AGE <70 W/O C. C.

5 16
 256
 257
            TOTAL MASTECTOMY FOR MALIGNANCY AGE <70 W/O C. C. SUBTOTAL MASTECTOMY FOR MALIGNANCY AGE >69 AND/OR C. C.
                                                                                                                                                                                              1 21
1 8
 259
 260 SUBTOTAL MASTECTOMY FOR MALIGNANCY AGE <70
                                                                                                                                                                       1 11
 261 BREAST PROC FOR NON-MALIG EXCEPT BIOPSY & LOC EXC
BREAST BIOPSY & LOCAL EXCISION FOR NON-MALIGNANCY

263 SKIN-GRAFTS &/OR DEBRID ULCER OR CELLULITIS AGE >69 AND/OR C.C.

264 SKIN-GRAFTS &/OR DEBRID ULCER OR CELLULITIS AGE <70 W/O C.C.

265 SKIN-GRAFT AND/OR DEBRID EXC SKIN ULCER OR CELLULITIS WITH C.C.

266 SKIN-GRAFT AND/OR DEBRID EXC SKIN ULCER OR CELLULITIS WITH C.C.

267 PERIANAL & PILONICAL PROCEDURES

268 SKIN, SUBCUTANEOUS TISSUE & BREAST PLASTIC PROCEDURES

269 OTHER SKIN, SUBCUT TISS & BREAST O.R. PROC AGE >69 &/OR C. C.

270 OTHER SKIN, SUBCUT TISS & BREAST O.R. PROC AGE <70 W/O C. C.

271 SKIN ULCERS

272 MAJOR SKIN DISORDERS ACE >60 AND/OR C.
 262 BREAST BIOPSY & LOCAL EXCISION FOR NON-MALIGNANCY
                                                                                                                                                                                                  1 3
268 SKIN, SUBCUT TISS & DREAD |
269 OTHER SKIN, SUBCUT TISS & BREAST O.R. PROC AGE |
270 OTHER SKIN, SUBCUT TISS & BREAST O.R. PROC AGE |
271 SKIN ULCERS |
272 MAJOR SKIN DISORDERS AGE >69 AND/OR C. C. |
273 MAJOR SKIN DISORDERS AGE <70 W/O C. C. |
274 MALIGNANT BREAST DISORDERS AGE >69 AND/OR C. C. |
275 MALIGNANT BREAST DISORDERS AGE <70 W/O C. C. |
276 DEPART DISORDERS |
277 JUNE 100 
 278 CELLULITIS AGE 18-69 W/O C. C.
                                                                                                                                                                                                 2 11
2 8
280 TRAUMA TO THE SKIN, SUBCUT TISS & BREAST AGE >69 &/OR C. C. 1 10
281 TRAUMA TO THE SKIN, SUBCUT TISS & BREAST AGE 18-69 W/O C. C. 1 7
282 TRAUMA TO THE SKIN, SUBCUT TISS & BREAST AGE 0-17 1 5
283 MINOR SKIN DISORDERS AGE >69 AND/OR C. C. 2 22
 279 CELLULITIS AGE 0-17
                                                                                                                                                                                                 2 8
 284 MINOR SKIN DISORDERS AGE <70 W/O C. C.
                                                                                                                                                                                                  1 8
 285 AMPUTATIONS OF LOWER LIMB FOR ENDOCRINE, NUTRITIONAL&METABOL DI 13 46
 286 ADRENAL & PITUITARY PROCEDURES
                                                                                                                                                                                                  4 30
287 SKIN GRAFTS & WOUND DEBRIDE FOR ENDOC, NUTRIT & METAB DISORDERS 5 35
 288 O.R. PROCEDURES FOR OBESITY
                                                                                                                                                                                                  3 20
 289 PARATHYROID PROCEDURES
                                                                                                                                                                                                    3 16
 290 THYROID PROCEDURES
                                                                                                                                                                                                    3 10
 291 THYROGLOSSAL PROCEDURES
                                                                                                                                                                                                  1 8
 292 OTHER ENDOCRINE, NUTRIT & METAB O.R. PROC AGE >69 &/ OR C. C.
293 OTHER ENDOCRINE, NUTRIT & METAB O.R. PROC AGE <70 W/O C. C.
                                                                                                                                                                                                 3 28
 294 DIABETES AGE =>36
                                                                                                                                                                                                  2 17
 295 DIABETES AGE 0-35
296 NUTRITIONAL & MISC. METABOLIC DISORDERS AGE >69 &/OR C. C. 1 21
297 NUTRITIONAL & MISC. METABOLIC DISORDERS AGE 18-69 W/O C. C. 1 21
298 NUTRITIONAL & MISC. METABOLIC DISORDERS AGE 0-17 1 14
 299 INBORN ERRORS OF METABOLISM
                                                                                                                                                                                                  1 14
 300 ENDOCRINE DISORDERS AGE >69 AND/OR C. C.
                                                                                                                                                                                                  1 22
 301 ENDOCRINE DISORDERS AGE <70 W/O C. C.
                                                                                                                                                                                                  1 18
 303 KIDNEY, URETER & MAJOR BLADDER PROCEDURE FOR NEOPLASM
 302 KIDNEY TRANSPLANT
                                                                                                                                                                                               11 44
                                                                                                                                                                                                 6 32
 304 KIDNEY, URETER & MAJ BLDR PROC FOR NON-MALIG AGE >69 &/OR C. C. 4 28
```

305	KIDNEY, URETER & MAJ BLDR PROC FOR NON-MALIG <70 W/O C. C.	3	24
306	PROSTATECTOMY AGE >69 AND/OR C. C.	3	20
	PROSTATECTOMY AGE <70 W/O C. C.		9
	MINOR BLADDER PROCEDURES AGE >69 AND/OR C. C.		18
	MINOR BLADDER PROCEDURES AGE <70 W/O C. C.		10
	TRANSURETHRAL PROCEDURES AGE >69 AND/OR C. C.		13
311	TRANSURETHRAL PROCEDURES AGE <70 W/O C. C.	2	8
312	URETHRAL PROCEDURES, AGE >69 AND/OR C. C.	2	19
	URETHRAL PROCEDURES, AGE 18-69 W/O C. C.		12
314	IIDETHDAI DDOCEDIDES ACE 0-17	1	5
215	OMURD VIDEN (INTERPORTOR O D. DROCEDINES	<u> </u>	
313	OTHER RIDNEL & URINARI TRACT U.R. PROCEDURES	2	26
316	RENAL FAILURE	1	7
317	ADMIT FOR RENAL DIALYSIS	1	1
318	KIDNEY & URINARY TRACT NEOPLASMS AGE >69 AND/OR C. C.	1	22
319	KIDNEY & URINARY TRACT NEOPLASMS AGE <70 W/O C. C.	1	14
320	KIDNEY & HRINARY TRACT INFECTIONS AGE >69 AND/OR C. C.	2	16
321	VIDNEY & HIDTHARY TRACT INFECTIONS ACE 19-69 W/O C C	2	10
227	VIDNEY & INTURNO TRACT INFORTANCE ACE O 17		
322	AIDNEL & URINARI TRACT INFECTIONS AGE U-17		9
3 23	OTHER KIDNEY & URINARY TRACT O.R. PROCEDURES RENAL FAILURE ADMIT FOR RENAL DIALYSIS KIDNEY & URINARY TRACT NEOPLASMS AGE >69 AND/OR C. C. KIDNEY & URINARY TRACT NEOPLASMS AGE <70 W/O C. C. KIDNEY & URINARY TRACT INFECTIONS AGE >69 AND/OR C. C. KIDNEY & URINARY TRACT INFECTIONS AGE 18-69 W/O C. C. KIDNEY & URINARY TRACT INFECTIONS AGE 0-17 URINARY STONES AGE >69 AND/OR C. C. URINARY STONES AGE >69 AND/OR C. C.	1	10
324	URINARY STONES AGE <70 W/O C. C.	1	6
325	URINARY STONES AGE <70 W/O C. C. KIDNEY & URINARY TRACT SIGNS & SYMPTOMS AGE>69 AND/OR C. C. KIDNEY & URINARY TRACT SIGNS & SYMPTOMS AGE 18-69 W/O C. C. KIDNEY & URINARY TRACT SIGNS & SYMPTOMS AGE 0-17 URETHRAL STRICTURE AGE >69 ND/OR C. C.	1	13
326	KIDNEY & URINARY TRACT SIGNS & SYMPTOMS AGE 18-69 W/O C. C.	1	10
327	KIDNEY & HRINARY TRACT SIGNS & SYMPTOMS AGE 0-17	1	8
320	IDEMUNI CONTOUR ACE SO NO OR C C	7	12
320	IDEMIDAL CONTOURS AGE 10 CO M/O C	, ·	12
	URETHRAL STRICTURE AGE 18-69 W/O C. C.		5
330	URETHRAL STRICTURE AGE 0-17	1	4
331	OTHER KIDNEY & URINARY TRACT DIAGNOSES AGE >69 AND/OR C. C. OTHER KIDNEY & URINARY TRACT DIAGNOSES AGE 18-69 W/O C. C.	1	21
332	OTHER KIDNEY & URINARY TRACT DIAGNOSES AGE 18-69 W/O C. C.	1	14
333	OTHER KIDNEY & URINARY TRACT DIAGNOSES AGE 0-17	1	9
	MAJOR MALE PELVIC PROCEDURES WITH C. C.		33
	MAJOR MALE PELVIC PROCEDURES W/O C. C.		25
335	TRANSURETHRAL PROSTATECTOMY AGE >69 AND/OR C. C.		11
220	TRANSUREITRAL PROSTATECTOMI AGE >09 AND/OR C. C.		
	TRANSURETHRAL PROSTATECTOMY AGE <70 W/O C. C.		8
	TESTES PROCEDURES, FOR MALIGNANCY		22
339	TESTES PROCEDURES, NON-MALIGNANT AGE >17	2	6
340	TESTES PROCEDURES, NON-MALIGNANT AGE 0-17	1	3
341	PENIS PROCEDURES	1	13
342	CIRCUMCISION AGE >17		4
343			i
344			22
345			6
346	MALIGNANCY, MALE REPRODUCTIVE SYSTEM, AGE >69 AND/OR C. C.	1	21
347	MALIGNANCY, MALE REPRODUCTIVE SYSTEM, AGE <70 W/O C. C.	1	20
348	BENIGN PROSTATIC HYPERTROPHY AGE >69 AND/OR C. C.	1	7
349		ī	
350		_	12
		_	
351	• • · · · · · · · · · · · · · · · · · ·	1	2
352		1	7
353	•		33
354	UTERINE, ADNEXA PROC FOR NON-OVARIAN/ADNEXAL MALIGN AGE>69 OR CC	4	29
355	UTERINE, ADNEXA PROC FOR NON-OVARIAN/ADNEXAL MALIGN AGE<70 WO CC	3	16
	FEMALE REPRODUCTIVE SYSTEM RECONSTRUCTIVE PROCEDURES	4	11
357		4	28
23,	CIDAGE CHORING INCORPORATO, LOW ONWINE INTRODUCTION	•	

3 58	UTERUS & ADENEXA PROC FOR NON-MALIGNANCY, AGE >69 OR CC	4	14
359	UTERUS & ADENEXA PROC FOR NON-MALIGNANCY, AGE <70 W/O CC		9
360	VAGINA, CERVIC & VULVA PROCEDURES	1	5
361	LAPAROSCOPY & INCISIONAL TUBAL INTERRUPTION	1	4
362	ENDOSCOPIC TUBAL INTERRUPTION	1	3
363	D & C, CONIZATION & RADIO-IMPLANT, FOR MALIGNANCY	1	6
364	D&C, CONIZATION EXCEPT FOR MALIGNANCY	1	3
365		2	19
366	MALIGNANCY, FEMALE REPRODUCTIVE SYSTEM AGE >69 AND/OR C. C.	ī	21
367	OTHER FEMALE REPRODUCTIVE SYSTEM O.R. PROCEDURES MALIGNANCY, FEMALE REPRODUCTIVE SYSTEM AGE >69 AND/OR C. C. MALIGNANCY, FEMALE REPRODUCTIVE SYSTEM AGE <70 W/O C. C.	1	12
368		2	9
	MENSTRUAL & OTHER FEMALE REPRODUCTIVE SYSTEM DISORDERS	1	5
370	CESAREAN SECTION WITH C. C.	3	11
	CESAREAN SECTION W/O C. C.	4	7
	VAGINAL DELIVERY WITH COMPLICATING DIAGNOSES	2	8
	VAGINAL DELIVERY W/O COMPLICATING DIAGNOSES	2	4
		_	5
375	VAGINAL DELIVERY WITH STERILIZATION AND/OR D&C VAGINAL DELIVERY WITH O.R. PROC EXCEPT STERIL AND/OR D+C	2	5
376	POSTPARTUM AND POSTABORTION DIAGNOSES W/O O.R. PROCEDURE	1	8
377	POSTPARTUM AND POSTABORTION DIAGNOSES WITH O.R. PROCEDURE	1	. <mark>8</mark> 7
	ECTOPIC PREGNANCY	3	7
	THREATENED ABORTION	1	6
	ABORTION W/O D&C	1	4
	ABORTION WITH D&C ASPIRATION CURETTAGE, OR HYSTEROTOMY	1	2
382	FALSE LABOR	1	
383	OTHER ANTEPARTUM DIAGNOSES WITH MEDICAL COMPLICATIONS	1	
384	OTHER ANTEPARTUM DIAGNOSES WITH MEDICAL COMPLICATIONS OTHER ANTEPARTUM DIAGNOSES W/O MEDICAL COMPLICATIONS	1	
385	NEONATES, DIED OR TRANSFERRED	1	19
386	EXTREME IMMATURITY OR RESPIRATORY DISTRESS SYNDROME, NEONATE	1	24
387	PREMATURITY WITH MAJOR PROBLEMS	2	23
388	PREMATURITY W/O MAJOR PROBLEMS	2	12
389	FULL TERM NEONATE WITH MAJOR PROBLEMS	2	11
390	NEONATES WITH OTHER SIGNIFICANT PROBLEMS	2	5
391	NORMAL NEWBORNS	2	4
392	SPLENECTOMY AGE >17	4	26
	SPLENECTOMY AGE 0-17	4	18
394	OTHER O.R. PROCEDURES OF THE BLOOD + BLOOD FORMING ORGANS	1	12
3 95	RED BLOOD CELL DISORDERS AGE >17	1	17
396	RED BLOOD CELL DISORDERS AGE 0-17	1	10
397	COAGULATION DISORDERS	1	14
398	RETICULOENDOTHELIAL & IMMUNITY DISORDERS AGE >69 AND/OR C. C.	1	22
399	RETICULOENDOTHELIAL & IMMUNITY DISORDERS AGE <70 W/O C. C.	1	13
400	LYMPHOMA & LEUKEMIA WITH MAJOR O.R. PROCEDURE	3	33
401	LYMPHOMA & NON-ACUTE LEUKEMIA WITH OTHER O.R. PROC WITH CC	3	32
402	LYMPHOMA & NON-ACUTE LEUKEMIA WITH OTHER O.R. PROCEDURE W/O CC	1	21
403	LYMPHOMA & NON-ACUTE LEUKEMIA WITH CC	1	22
404	•	1	19
	ACUTE LEUKEMIA WITHOUT MAJOR O.R. PROCEDURED AGE 0-17	1	17
	MYELOPROLIF DISORD OR POORLY DIFF NEOPLASM W MAJ O.R. PROC & CC	5	36
	MYELOPROLIF DISORD OR POORLY DIFF NEOPL W MAJ O.R. PROC W/O CC	1	23
408	MYELOPROLIF DISORD OR POORLY DIFF NEOPL WITH OTHER O.R. PROC	1	20

8			
09ء	RADIOTHERAPY	2	26
10،	CHEMOTHERAPY	1	9
	HISTORY OF MALIGNANCY W/O ENDOSCOPY	ī	14
	HISTORY OF MALIGNANCY WITH ENDOSCOPY	ī	4
113	OTHR MYELOPROLIF DISORD OR POORLY DIFF NEOPL DX AGE>69 &/OR CC	1	23
114	OTHR MYELOPROLIF DISORD OR POORLY DIFF MEOPL DX AGE<70 W/O CC	1	20
115	O.R. PROCEDURE FOR INFECTIONS & PARASITIC DISEASES	2	25
116	SEPTECEMIA AGE >17	2	24
117		1	12
	POSTOPERATIVE & POST-TRAUMATIC INFECTIONS	2	17
119	FEVER OF UNKNOWN ORIGIN AGE >69 AND/OR C. C.	2	22
120	FEVER OF UNKNOWN ORIGIN AGE 18-69 W/O C. C.	1	17
121	VIRAL ILLNESS AGE >17	1	11
	VIRAL ILLNESS & FEVER OF UNKNOWN ORIGIN AGE 0-17	1	6
	OTHER INFECTIOUS & PARASITIC DISEASES DIAGNOSES	1	20
124		ī	24
	ACUTE ADJUST REACT & DISTURBANCES OF PSYCHOSOCIAL DYSFUNCTION	ī	20
i e	DEPRESSIVE NEUROSES	i	22
127			
		1	21
	DISORDERS OF PERSONALITY & IMPULSE CONTROL	1	22
129		1	24
	PSYCHOSES	2	29
431		1	20
432		1	20
433	ALCOHOL/DRUG USE AND INDUCED ORGANIC MENTAL DISORDERS, LEFT AMA	1	13
434	ALC/DRUG ABUSE, INTOX INDUCD MNTL SYN EXC DEPEND &/OR OTH SYMPT	1	22
435	ALCOHOL/DRUG DEPENDENCE, DETOX AND/OR OTHER SYMPTOMATIC TREATMT	2	29
	ALCOHOL/DRUG DEPENDENCE WITH REHABILITATION THERAPY	3	34
437	ALCOHOL/DRUG DEPENDENCE, COMBINED REHABILITATION AND DETOX THER		36
438	NO LONGER VALID	•	_
439	SKIN GRAFTS FOR INJURIES		25
440		ī	22
441	HAND PROCEDURES FOR INJURIES	1	21
442		1	
443		1	20
	MULTIPLE TRAUMA AGE >69 AND/OR C. C.	1	17
445	MULTIPLE TRAUMA AGE 18-69 W/O C. C.	1	10
446		1	6
447		1	4
448	ALLERGIC REACTIONS AGE 0-17	1	3
449	POISONING AND TOXIC EFFECTS OF DRUGS AGE >69 AND/OR C. C.	1	15
450	POISONING AND TOXIC EFFECTS OF DRUGS AGE 18-69 W/O C. C.	1	7
451	POISONING AND TOXIC EFFECTS OF DRUGS AGE 0-17	1	3
452	COMPLICATIONS OF TREATMENT AGE >69 AND/OR C. C.	1	21
453	COMPLICATIONS OF TREATMENT AGE <70 W/O C. C.		11
454	OTHER INJURIES, POISONINGS & TOXIC EFF DIAG AGE >69 AND/OR CC		11
455	OTHER INJURIES, POISONINGS & TOXIC EFF DIAG AGE <70 W/O CC		4
456	BURNS, TRANSFERRED TO ANOTHER ACUTE CARE FACILITY		26
	EXTENSIVE BURNS W/O OR PROCEDURE		22
			37
458	NON-EXTENSIVE BURNS WITH SKIN GRAFTS	3	31

459	NON-EXPENSIVE BURNS WITH WOUND DEBRIDEMENT OR OTHER O.R. PROC	2	22	
460	NON-EXTENSIVE BURNS W/O O.R. PROCEDURE	1	20	
461	O.R. PROC WITH DIAGNOSES OF OTHER CONTACT WITH HEALTH SERVICES	1	14	
462	REHABILITATION	1	22	
463	SIGNS & SYMPTOMS WITH C. C.	1	21	
464	SIGNS & SYMPTOMS W/O C. C.	1	13	
465	AFTERCARE WITH HISTORY OF MALIGNANCY AS SECONDARY DX	1	13	
466	AFTERCARE W/O HISTORY OF MALIGNANCY AS SECONDARY DX	1	4	
467	OTHER FACTORS INFLUENCING HEALTH STATUS	1	4	
468	UNRELATED OR PROCEDURE	1	21	
469	PRIM DX INVALID AS DISCHARGE DIAGNOSIS	•		
470	UNGROUPABLE	•		
471	BILATERAL OR MULTIPLE MAJOR JOINT PROCEDURES OF LOWER EXTREM	28	61	
472	EXTENSIVE BURNS WITH O.R. PROCEDURE	28	61	
473	ACUTE LEUKEMIA W/O MAJOR O.R. PROCEDURE AGE > 17	1	22	

APPENDIX J

DRGs FOR THE TOP 30
SUGGESTED SAME-DAY SURGERIES, FISCAL YEAR 1988

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE \(\frac{8}{5}\)\frac{12}{2} FT LEONARD WOOD FY 88

DRG DISPOSITIONS CODE DIAGNOSIS RELATED GROUP TITLE SUBTOTAL MASTECTOMY FOR MALIGNANCY AGE >69 AND/OR CC SUBTOTAL MASTECTOMY FOR MALIGNANCY AGE <70 W/O CC 260 13 BREAST BIOPSY & LOCAL EXCISION FOR NON-MALIGNANCY 60 262 UNRELATED OPERATING ROOM PROCEDURES 1 468 TOTAL 75 DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 2830 FT LEONARD WOOD FY 88 DRG CODE DIAGNOSIS RELATED GROUP TITLE DISPOSITIONS T & A PROC, EXC TONSILLECTOMY &/OR ADENOIDECTOMY ONLY, AGE<18 21 058 TONSILLECTOMY AND/OR ADENOIDECTOMY ONLY, AGE >17 059 TONSILLECTOMY AND/OR ADENOIDECTOMY ONLY, AGE 0-17 42 060 TOTAL 67 DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5421 FT LEONARD WOOD FY88 DRG DIAGNOSIS RELATED GROUP TITLE DISPOSITIONS CODE OTHER DIGESTIVE SYSTEM O.R. PROCEDURES AGE <70 W/O CC 171 3 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY AGE >69 &/OR CC 1 358 UTERINE & ADNEXA PROC FOR NON-MALIGNANCY AGE <70 W/O CC 359 1 360 361 378 VAGINA, CERVIX & VULVA PROCEDURES 2 LAPAROSCOPY & INCISIONAL TUBAL INTERRUPTION 48 ECTOPIC PREGNANCY 4 1 379 THREATENED ABORTION 380 ABORTION W/O D&C 1 TOTAL 64 DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 1359 FT LEONARD WOOD FY 88 DRG DISPOSITIONS DIAGNOSIS RELATED GROUP TITLE CODE 039 LENS PROCEDURES WITH OR WITHOUT VITRECTOMY 53 468 UNRELATED OPERATING ROOM PROCEDURES 1

> PREPARED BY: HSHI-QBS 22FEB88 DEPARTMENT OF THE ARMY U.S. ARMY PATIENT ADMIN SYS AND BIOSTATISTICS ACTIVITY

TOTAL

54

"REPRODUCED AT GOVERNMENT EXPENSE"

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5732 FT LEONARD WOOD FY 88

DDC	•	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
162 320 326 329 331 332 344 349 350 452	COMPLICATIONS OF TREATMENT AGE >69 AND/OR CC	CC 2 CC 1
	10	
DRG	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5 FT LEONARD WOOD FY 88	300 ·
CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
162 163	INGUINAL & FEMORAL HERNIA PROCEDURES AGE 18-69 W/O CC HERNIA PROCEDURES AGE 0-17	13 4 TAL 17
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 2. FT LEONARD WOOD FY 88	₿ 20 -
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
057 058 059 060	T & A PROC, EXC TONSILLECTOMY &/OR ADENOIDECTOMY ONLY, T & A PROC, EXC TONSILLECTOMY &/OR ADENOIDECTOMY ONLY, TONSILLECTOMY AND/OR ADENOIDECTOMY ONLY, AGE >17 TONSILLECTOMY AND/OR ADENOIDECTOMY ONLY, AGE 0-17	AGE<18 1 12 1
	TO	PAL 15

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5749 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE DISPOS	SITIONS
309 310 311	· ·	1 6 6 13
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 7535 FT LEONARD WOOD FY 88	-
DRG CODE	DIAGNOSIS RELATED GROUP TITLE DISPOS	SITIONS
183 379 382 383 384 467 469	FALSE LABOR OTHER ANTEPARTUM DIAGNOSES WITH MEDICAL COMPLICATIONS OTHER ANTEPARTUM DIAGNOSES W/O MEDICAL COMPLICATIONS OTHER FACTORS INFLUENCING HEALTH STATUS	2 1 3 1 16 18 199 1

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5733 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE DISPOSI	TIONS
310	TRANSURETHRAL PROCEDURES AGE >69 AND/OR CC	3
311	TRANSURETHRAL PROCEDURES AGE <70 W/O CC	8
345	OTHER MALE REPRODUCTIVE SYSTEM O.R. PROC EXCEPT FOR MALIG	1
461	O.R. PROC W DIAGNOSES OF OTHER CONTACT WITH HEALTH SERVICES	1
	TOTAL	13

"REPRODUCED AT GOVERNMENT EXPENSE"

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 2239 FT LEONARD WOOD FY 88

DRC CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIO	ONS 3
053 054 468	SINUS & MASTOID PROCEDURES AGE >17 SINUS & MASTOID PROCEDURES AGE 0-17 UNRELATED OPERATING ROOM PROCEDURES	TOTAL	10 3 1 3 1 12 3
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 15 FT LEONARD WOOD FY 88	11 7	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIO	SNS
040 041	EXTRAOCULAR PROCEDURES EXCEPT ORBIT AGE >17 EXTRAOCULAR PROCEDURES EXCEPT ORBIT AGE 0-17	TOTAL	2 8 10

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 8303 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
227 442 443 468	SOFT TISSUE PROCEDURES AGE <70 W/O CC OTHER O.R. PROCEDURES FOR INJURIES AGE >69 AND/OR CC OTHER O.R. PROCEDURES FOR INJURIES AGE <70 W/O CC UNRELATED OPERATING ROOM PROCEDURES	1 1 2 8 TAL 12

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5349 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS	3
159 160	HERNIA PROCEDURES EXCEPT INGUINAL & FEMORAL AGE >698 HERNIA PROCEDURES EXCEPT INGUINAL & FEMORAL AGE 1898	9 &/OR CC -69 W/O CC TOTAL	7
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 75 FT LEONARD WOOD FY 88		
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS	3
379 382 384 467	THREATENED ABORTION FALSE LABOR OTHER ANTEPARTUM DIAGNOSES W/O MEDICAL COMPLICATION OTHER FACTORS INFLUENCING HEALTH STATUS	Ţ.	L
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 76 FT LEONARD WOOD FY 88	75 '	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS	3
	DENTAL & ORAL DIS EXCEPT EXTRACTIONS & RESTORATIONS DENTAL EXTRACTIONS & RESTORATIONS		l

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 0870 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	TIONS
040 268	EXTRAOCULAR PROCEDURES EXCEPT ORBIT AGE >17 SKIN, SUBCUTANEOUS TISSUE & BREAST PLASTIC PROCE	EDURES	4 1 ±
468	UNRELATED OPERATING ROOM PROCEDURES	TOTAL	2 7
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE FT LEONARD WOOD FY 88	<u></u>	REPRODUCED AT GOVERNMENT S TIONS
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	TIONS M
160	HERNIA PROCEDURES EXCEPT INGUINAL & FEMORAL AGE	18-69 W/O CC TOTAL	
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE COI FT LEONARD WOOD FY 88	DE _2309 T	Ti
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	TIONS
025 069 168 187 427	SEIZURE & HEADACHE AGE 18-69 W/O CC OTITIS MEDIA & URI AGE 18-69 W/O CC MOUTH PROCEDURES AGE >69 AND/OR CC DENTAL EXTRACTIONS & RESTORATIONS NEUROSES EXCEPT DEPRESSIVE	TOTAL	1 1 2 1 6
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE: FT LEONARD WOOD FY 88		6
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	TIONS
276	NON-MALIGNANT BREAST DISORDERS	TOTAL	6 6

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 9353 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	rions
029 218 254 332 445	TRAUMATIC STUPOR & COMA, COMA <1 HR AGE 18-69 LOWER EXTREM & HUMER PROC EXC HIP, FOOT, FEMUR A FX, SPRN, STRN & DISL OF UPARM, LOWLEG EX FOOT AG OTHER KIDNEY & URINARY TRACT DIAGNOSES AGE 18- MULTIPLE TRAUMA AGE 18-69 W/O CC	GE>69 &/OR CC E 18-69 W/O CC	1 1 2 1 1 6
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE COD FT LEONARD WOOD FY 88	E 5845	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSI	rions
341	PENIS PROCEDURES	TOTAL	5 5
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE COD FT LEONARD WOOD FY 88	E <u>83</u> 31	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSIT	rions
227 468	SOFT TISSUE PROCEDURES AGE <70 W/O CC UNRELATED OPERATING ROOM PROCEDURES	TOTAL	4 1 5

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 0460 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE		DISPOSITIO	NS	
	PERIPH & CRANIAL NERVE & OTH NERV SYST PROC AGE < UNRELATED OPERATING ROOM PROCEDURES	•		3 1	
	·	TOT	TAL	4	Ä
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 2 FT LEONARD WOOD FY 88	860			"REPRODUCED AT GOVERNMENT EXPENSE
DRG CODE	DIAGNOSIS RELATED GROUP TITLE		DISPOSITIO	NS	AT GOVE
058 060	T & A PROC, EXC TONSILLECTOMY & OR ADENOIDECTOMY OF TONSILLECTOMY AND/OR ADENOIDECTOMY ONLY, AGE 0-17		AGE<18 .	2 2 4	RNME
		TOT	TAL	4	NT EXP
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 7 FT LEONARD WOOD FY 88	759			ENSE"
DRG CODE	DIAGNOSIS RELATED GROUP TITLE		DISPOSITIO	NS	
225	FOOT PROCEDURES	TOT	TAL		4
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE § FT LEONARD WOOD FY 88	339_*			
DRG CODE	DIAGNOSIS RELATED GROUP TITLE		DISPOSITIO	NS	
226 227 270	SOFT TISSUE PROCEDURES AGE >69 AND/OR CC SOFT TISSUE PROCEDURES AGE <70 W/O CC OTHER SKIN, SUBCUT TISS & BREAST O.R. PROC AGE <7	0 W/0 TO1	O CC TAL	1 2 1 4	

DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 5850 FT LEONARD WOOD FY 88

DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
313	URETHRAL PROCEDURES, AGE 18-69 W/O CC	3
	TOTAL	3
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE [3142] FT LEONARD WOOD FY 88	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
	SPECIFIC CEREBROVASCULAR DISORDERS EXCEPT TIA OTHER EAR, NOSE & THROAT DIAGNOSES AGE >17 TOTAL	1 2 3
	DIAGNOSIS RELATED GROUPS FOR PROCEDURE CODE 2220 FT LEONARD WOOD FY 88	
DRG CODE	DIAGNOSIS RELATED GROUP TITLE	DISPOSITIONS
064 069 070	EAR, NOSE & THROAT MALIGNANCY OTITIS MEDIA & URI AGE 18-69 W/O CC OTITIS MEDIA & URI AGE 0-17	1 1 1

PREPARED BY: HSHI-QBS 22FEB89 DEPARTMENT OF THE ARMY U.S. ARMY PATIENT ADMIN SYS AND BIOSTATISTICS ACTIVITY

TOTAL

APPENDIX K

LENGTH OF STAY FOR
SUGGESTED SAME-DAY SURGERIES, FISCAL YEAR 1988

REPORT

REPORT	· A						
PAGE 1		DATTE ITC (FT 2 CHC)	GERTED SARE DAY RU	1:55V			
	•0 10 10	AS PRINCIP FT LETMENT	AL SPROSRY	3-1-		فالمسترث والمتراث والم والمتراث والمتراث والمتراث والمتراث والمتراث والمتراث والمترا	- .
1	•	•			1 -		_
5 PESCEDURE 	5 100-7-0			134		2 >2UAY0	
o surure as ca	ALIAL AND P	ETIPHERAL NERVES			n :	o 1	
		L AND PERIPHERAL	METVES		Ś	1 :	
		L DUCT OR TRACT			o ·	1 9	
POTHER INGIS:					0	2 1	
		CLID: NOT UTHERNI		• •		, ,	
		S DY OTHER TECHNI	- AtivaNCE+APotiEU+ ∩S	• •	C .	1 1	
		3	0:2		່. ກ	1 0	
		O. HOT OTHERWISE	SPECTATES		i	2 4	
			IM.P:9713L-THICKNE	2.2	ī	ō e	
3 PEPAIR DE CA					Č	0 1	
9 OTHER EXTEN	LAPSULAR SKT	KACTION OF LENS			o .	1 53	
1 RECESSION D	F DME EXTRAD	CULAR MISSES			ר	1 9	•
3 FESECTION OF	F OME EXTRAC	CULAR MUSCLE			0	0 3	
C INTRAWASAL .		_	•		o	1 2	
O OTHER EXTER			· ·		Ġ.	7 5	
1 SKIRAGIIN:					1	1 2	
P FATHACTION					1		
O RESTOLATION O OTHER DENTAL					i.	1 2	
3 75931668870					ő 1	1 4	
1 Tansillact.						1 6	
D AUGUSTS					2	i ī	
O EARYNUTSELP					ว	2 1	
JALA SEMTE F					0	0 2	
O UNILATERAL	REPAIR OF IN	GUINAL, HERNIA+ 137	COTHERMISE SPECIFI	ED	3	3 11	
			COTHERWISE SPECIFI	. 23	1	0 0	
O OTHER UMBIL					0	1 9	
	THEN MENTILA	on Anterior Accor	AT THE MALE		5	2 3	
(1 LAPACISTRY (2 PERITONIAL	37 19615				5	14 31	
A URETEROSCOP			•		9	5 0	ł
2 OTHER CYSTO			-		5	5 7	
THAMSURETHR		AL ADUET			1	9 3	
			SLADDER LESTON-TISS	SUE	0	1 12	:
S REPAIR OF H	YPOSPADIAS O	K EPISPADIAS			0	0 5	
C RELEASE OF		ICTURE		•	0	0 3	
SO CILATION OF					Ç) 1	
4 OTHER VIGIN			· · · · · · · · · · · · · · · · · · ·		0	0 1	
IT CTHER REPAY			-		0	0 1	
40 MEDICAL INC					I	0 0	
91 EXTERNAL VE					L .	1	
19 014540STIC		is Bores ou Fetus Au	n 411 - 7 mu	2:	3	3 3	i
			S ATRIUT DE NUADNER√ URETAN			2 0)
12 77 465 EVEL E				-	ì	· 1	
		: :DIDMLIN FRACTURE	TO BOOK BOOK AND A	••	•	O manufacture and	ووالعاسه
		77 746116 774671		**********	•	วิ เ	

REPORT A

PAGE 2 PAGE 17 PARTIENTS MITH SUBJECTED SAME SUBJECT AND PARTIES AS PARTIES P

	,				
STOF	PhuGBORNES 150-7-64	1744	27445	>20448	
8295	OTHER TEMBREASTY OF MAND	1 .	. 5	0	
33.53	304S2T3:Y	•	ວ	12	
3339	offect 1.Cibic. as 3.Ft fisbus	С	0	1	
₹314	FASCISTE 1Y	9	ວ	2	
1 د 2 ت	EXCISION OF LESICH OF TENUON SMEATH	a	1	4	
:335	Excition of Lesith of Other Suff Tissus	1	1	2	
934?	TENUNECTS BY	€	C	1	
€3-4	THEP FASCIECTORY	1	O	C	
3349	OTHER EXCISION OF SOFT TISSUE	. 1	٥	O	
23c4	DTHER SUTURE OF TENORN	า	. 0	1	
9337	OTHER PLACTIC OPERATIONS ON MUSCLE	Ç	3	1	
8538	OTHER PLASTIC BASKATIONS ON TEMPORA	0)	1	
	INJECTION OF THERAPEUTIC SUBSTANCE INTO TENDO4	G	Ō	1	
3431	AMPUTATION AND DISA-TIQUEATION OF FINGER	C	0	1	
2411	AMPUTATION OF THE	Ú	þ	. 2	
	MASTUTTLY	O.	ā	1	
J511	PERCUTANGEDS (1280LB) PICKSY OF ENEAST	:	_ 3	1	
	OTHER GIBRSY OR TREAST	33	34	9	
	LOCAL EXCISION OF LEGICA UP OREAST	Ş	o o	2	
	OTHER MINURERATERE RENTFOURZIERRY SYSTEM HENSTHERERS	5	5	6	
	MANUAL RUMTURE OF TUDINT ADHESIONS	j	1	1	
	APPLICATION OF OTHER CASE	1	o	5	
	REMOVAL OF EXTERNAL INTURBLIENTION DEVICE	Ç	1	0	
	REMOVAL OF INTHALD THAL FUREION GOOY FROM NOSE NO INCISION	1	0.	0	
7329	REHOVAL OF FOREIGN BODY FACH FOOT WITHOUT INCISION	. 0	0	1	
		314	190	254	

Data are subject to change as continuousupdates to the data base occur.

PREPARED BY:
Department of the Army
US Army Patient Administration Systems
and Biostatistics Activity
HISH-OBS

125

APPENDIX L
DECISION MATRIX

DECISION MATRIX

CRITERIA:		MET CRITERION (yes/no)
1. Patients willing SDS procedures		YES
2. Staff willing to SDS porcedures.	o perform	YES
3. Sufficient dema SDS procedures.	nd for	YES
4. Positive funding for more than hounder DRG reimbo	alf procedures	YES

Bibliography

- Abshier, J. 17 Mar. 1989. Personal interview.
- "Americans Say U.S. Health Care Good--But Costly." 1986.

 Hospitals 5 Nov.: 46-47.
- Ash, Charlotte. 1988. "DRG Allocations Will Affect
 Hospital Funds." HSC Mercury Oct.: 6.
- Bailey, M. 9 Mar. 1989. Telephonic interview.
- Bradshaw, Theresa, and Aggie Zobin. 1987. "Documentation of Effective Marketing for a Same Day Surgery Center."

 Journal of Health Care Marketing 7.2: 65-69.
- Brown, Paula M. 1987. "Military Medicine's Escalating Costs for Health Care: Are DRGs the Answer?" Federation of American Health Systems Review 20.5: 58-60.
- Burda, David. 1988. "DRGs: Five Years of PPS Have

 Fostered Division and Fierce Competition."

 Modern Healthcare 4 Nov.: 26-43.
- Burns, Linda A. 1987. "Business Planning for Ambulatory

 Surgical Services." <u>Surgical Clinics of North America</u>

 67.4: 709-19.
- Chase, Richard B., and Nicholas J. Aquilano. 1977. <u>Production</u>

 and <u>Operations Management</u> Homewood, IL: Richard D.

 Irwin, Inc.
- Coffey, M. 16 Mar. 1989. Telephonic interview.
- Cooper, D. 24 Feb. 1989. Telephonic interview.
- Cornell, A. 27 Feb. 1989. Telephonic interview.

- Coventry, John. 24 May 1988. Personal interview.
- Davis, James. 1987a. "The Future of Ambulatory Surgery."

 Surgical Clinics of North America 57.4: 893-501.
- ---. 1987b. "The Major Ambulatory Surgical Center and How

 It Is Developed." <u>Surgical Clinics of North America</u> 67.4:
 671-92.
- Detmer, Don, and Dorothy Buchanan-Davidson. 1982. "Ambulatory Surgery." Surgical Clinics of North America 62.4:
- Drier, Christine A., Ruth Van Winkle, and Bernard V. Wetchler.

 1984. "Block Scheduling Contributes to Ambulatory Center

 Success." <u>Association of Operating Room Nurses Journal</u>

 39.4: 673-74.
- Eggers, Paul W. 1987. "Prospective Payment System and Quality: Early Results and Research Strategy." <u>Health</u>

 <u>Care Financing Review</u> Dec.: 29-37.
- Fehring, C. 1 Mar. 1989. Telephonic interview.
- Griffith, John R. 1987. <u>The Well-Managed Community Hospital</u>
 Ann Arbor, MI: Health Administration Press.
- Hackey, Barbara A., Kimberly L. Casey, and Seetharama L.

 Narasimhan. 1984. "Maximizing Resources: Efficient

 Scheduling of the OR." <u>Association of Operating Room</u>

 Nurses Journal 39.7: 1174-80.

- Hsia, David C., W. Mark Krushat, and Ann B. Fagan. 1988.

 "Accuracy of Diagnostic Coding for Medicare Patients

 Under the Prospective Payment System." The New

 England Journal of Medicine 318.6: 352-55.
- Henderson, John A. 1987. "Cost Containment, Hospital

 Competition Aren't Limiting Surgery Center Expansion."

 Modern Healthcare 17.12: 148-54.
- Jensen, Joyce, and Bill Jackson. 1985 "Consumers Prefer

 Same-day Surgery to Inpatient Care for Minor Procedures."

 Modern Healthcare 15.5: 76-8.
- Lagoe, Ronald, and John Milliren. 1986. "A Community-based

 Analysis of Ambulatory Surgery Utilization." American

 Journal of Public Health 76.2: 150-53.
- Lakhani, S., R. Leach, and P. Jarrett. 1387. "Effect of Surgical Day Unit on Waiting Lists." <u>Journal of the Royal Society of Medicine</u> 80.10: 628-29.
- Lenneville, Mark W., and Kenneth P. Steinbruckner. 1982.

 "Marketing of a Military Ambulatory Surgical Center."

 <u>Military Medicine</u> Nov.: 962-66.
- Levin, Richard I., David S. Rubin, and Joel P. Stinson. 1986.

 Quantitative Approaches to Management New York:

 McGraw-Hill.
- "Maximizing Outpatient Surgery Could Cut 600 Million Patient Days Yearly." 1985. <u>Hospitals</u> 59.10: 61.
- "Missouri Hospital Charges 1987." 1988. <u>Missouri Hospital</u>
 <u>Association</u> Sep.: 2.

- Modderman, Melvin. 1987. Lecture. US Army-Baylor Graduate

 Program in Health Care Administration. Academy of Health
 Sciences, Fort Sam Houston, TX.
- Morgan, Myfanwy, Elizabeth Paul, and H. B. Devlin. 1987.

 "Length of Stay for Common Surgical Procedures: Variation among Districts." <u>British Journal of Surgery</u> Oct.: 884–89.
- Morone, James A., and Andrew B. Dunham. 1984. "The Waning of Professional Dominance: DRGs and the Hospitals." <u>Health</u>

 <u>Affairs</u> 3.1: 73-87.
- Nathanson, Susan N. 1988a. "Characteristics of a Successful

 Ambulatory Surgery Program." <u>Association of Operating Room</u>

 Nurses Journal 47.2: 592-98.
- ---. 1988b. "Managing Resources Effectively in a Hospital-Based Ambulatory Surgery Program." <u>Journal of Ambulatory</u>

 <u>Care Management</u> 11.1: 63-71.
- "Outpatient Surgery: Its Perils and Prospects." 1987.

 <u>Health Technologu</u> 1.3: 91-97.
- Patterson, Patricia. 1983. "How Will DRGs Change Your Life in the Operating Room?" <u>Association of Operating Room</u>

 Nurses Journal 38.4: 640-46.
- Schneck, Lisa H. 1984. "Ambulatory Surgery: Its Origins,

 Its Present State, and Its Future Direction." <u>Association</u>

 of Operating Room Nurses Journal 40.2: 248-50.

- Sewell, B. 1987. Lecture. US Army-Baylor Graduate Program in Health Care Administration. Academy of Health Sciences, Fort Sam Houston, TX.
- Shannon, Kathy. 1985. "Outpatient Surgery Up 77 Percent: Data."

 <u>Hospitals</u> 16 May: 54.
- United States. Cong. House. <u>Report on Fiscal Year 1987 DOD</u>

 <u>Authorization</u>. 99th Cong., 2nd sess. H. Rept. 4428.

 Washington: GPO.
- United States. Dept. of the Army. General Leonard Wood Army

 Community Hospital. 1988. Review and Analysis. 4th Quarter

 FY88 Pamphlet. Fort Leonard Wood, MO: Author.
- ---. Health Services Command. 1986. <u>Same-Day Surgery</u>.

 HSC Pamphlet No. 40-7-3. Fort Sam Houston, TX: Author.
- "Same Day Surgery." Letter, Washington, DC.
- United States. Dept. of Defense. Asst. Sec. Of Defense

 (Health Affairs). 5 Aug. 1988. "Fiscal Year 1989

 Diagnosis Related Groups Based Resource Allocation Guidance."

 Letter, Washington, D.C.
- Yankauer, A. 1985. "Lessons in Surgery for the Third World."

 American Journal of Public Health 73.12: 1359-60.